#### **City of Appleton**

100 North Appleton Street Appleton, WI 54911-4799 www.appleton.org

#### **Meeting Agenda - Final**

#### **Community & Economic Development Committee**

Wednesday, October 11, 2023

6:30 PM

Council Chambers, 6th Floor

- 1. Call meeting to order
- 2. Pledge of Allegiance
- 3. Roll call of membership
- 4. Approval of minutes from previous meeting

CEDC Minutes from 9-27-23 <u>23-1198</u>

Attachments: CEDC Minutes 9-27-23.pdf

- 5. **Public Hearing/Appearances**
- **Action Items** 6.

23-1199 Request to approve the Neighborhood Grant Program request submitted by the Historic Central Neighborhood

Attachments: Memo RequestForTNGP HistoricCentral For10-11-23.pdf

ApplicationSubmittedByHIstoricCentralNeighborhood 10-02-23.pdf

HistoricCentral BoundaryMap.pdf

SubjectAreaMap HistoricCentral TNGP.pdf

NGP Support Letter HCN.pdf

#### 7. **Information Items**

23-1200 2024 Community & Economic Development Department Budget

Attachments: 2024 Budget Overview Letter from Mayor.pdf

2024 Community and Economic Development.pdf

2024 Community Development Grants.pdf 2024 Ind Park Land Capital Proj Fund.pdf

2024 Community Devel Cap Proj Fund.pdf

2024 TIF 3.pdf

2024 TIF Capital.pdf

#### 8. Adjournment

Notice is hereby given that a quorum of the Common Council may be present during this meeting, although no Council action will be taken.

Any questions about items on this meeting are to be directed to Kara Homan, Director, Community and Economic Development Department at 920-832-6468.

Reasonable Accommodations for Persons with Disabilities will be made upon Request and if Feasible.



#### **City of Appleton**

100 North Appleton Street Appleton, WI 54911-4799 www.appleton.org

## Meeting Minutes - Final Community & Economic Development Committee

Wednesday, September 27, 2023

6:30 PM

Council Chambers, 6th Floor

1. Call meeting to order

Chair Fenton called the meeting to order at 6:30 p.m.

- 2. Pledge of Allegiance
- 3. Roll call of membership

Present: 4 - Fenton, Jones, Thyssen and Wolff

Excused: 1 - Del Toro

Others present: Alderperson Katie Van Zeeland, District #5 Alderperson Sheri Hartzheim, District #13

4. Approval of minutes from previous meeting

23-1121 CEDC Minutes from 9-13-23

Attachments: CEDC Minutes 9-13-23.pdf

Wolff moved, seconded by Thyssen, that the Minutes be approved. Roll Call.

Motion carried by the following vote:

Aye: 4 - Fenton, Jones, Thyssen and Wolff

Excused: 1 - Del Toro

- 5. Public Hearing/Appearances
- 6. Action Items

23-1122

Request to award a contract for consulting services related to the City of Appleton Housing Development Policy, Process and Stakeholder Engagement Services to Green Bicycle Co. in the amount of \$32,000

Attachments:

RecommendationtoAward HousingDevelopmentServices09202023 Fi

nal.pdf

<u>Green Bicycle Co Housing Development Policy Guide 9-19-23.pdf</u>
RFPQ Housing Development Task Force Final Document 8-4-23.pdf

Wolff moved, seconded by Thyssen, that the contract award be recommended for approval. Roll Call. Motion carried by the following vote:

Aye: 4 - Fenton, Jones, Thyssen and Wolff

Excused: 1 - Del Toro

#### 7. Information Items

#### 8. Adjournment

Wolff moved, seconded by Thyssen, that the meeting be adjourned at 6:56 p.m. Roll Call. Motion carried by the following vote:

Aye: 4 - Fenton, Jones, Thyssen and Wolff

Excused: 1 - Del Toro



#### MEMORANDUM

"...meeting community needs...enhancing quality of life."

TO: Community and Economic Development Committee

FROM: Matt Rehbein, Economic Development Specialist

David Kress, Deputy Director Community and Economic Development

DATE: October 11, 2023

RE: The Neighborhood Grant Program – Application Submitted by Historic

Central Neighborhood

#### **BACKGROUND:**

The guidelines and approval process for the Neighborhood Grant Program (TNGP), as summarized below, were approved by Common Council on August 6, 2014.

TNGP is open to all Appleton registered neighborhoods that participate in the City's Neighborhood Program. The grants assist in strengthening and sustaining the social network of the Appleton community and may be applied to projects that enhance cultural, beautification, recreation, education, neighborhood cleanup, neighborhood safety and family/youth issues through resident-driven activities within each neighborhood. TNGP provides an opportunity for residents to partner with the City, promote the value of community, and support strong and stable neighborhoods throughout the City of Appleton.

Grant applications will be processed twice per year on August 1 and February 1. However, staff shall reserve the option, but not an obligation, to process applications at other times when warranted. Staff will perform an administrative review of each proposal and offer an analysis of all applications to be considered by Community and Economic Development Committee and Common Council.

Grant funds will not be provided directly to the neighborhood; funds will be paid to the provider of the service/materials directly upon submittal of the proper documentation. The City of Appleton Procurement Policy applies to all activities that involve the purchase of equipment, materials, supplies and/or services.

#### **FUNDING REQUEST:**

The Historic Central Neighborhood, in partnership with Appleton Area School District (AASD), is requesting \$80,000 from TNGP to add playground equipment and create

more green space at Columbus Elementary School.

#### **PROPOSAL DETAILS:**

**Project Description:** The Columbus Elementary playground is a unique space utilized by the school and surrounding neighborhood. It is centrally located within the neighborhood and used for both hosted events and impromptu meet ups. The proposal from Historic Central Neighborhood is seeking to make the playground safer, utilize the space more fully, and create a community gathering space for the neighborhood.

The playground is regularly used by neighborhood residents on the weekends and after school hours. During school hours, it is used by students at both Columbus Elementary and Appleton Bilingual School. The two schools serve populations with free or reduced lunch rates of 78% and 51%, respectively.

As proposed, the playground enhancement project would include removal of asphalt and replacement with grass and wood chips, installation of three bays of swings, installation of a shade structure, addition of play equipment designed for 2-year-olds and up, installation of an asphalt walkway to make an entrance more accessible, replacement of a dead tree, installation of two new varying height basketball hoops, and traction-enhanced painting on the asphalt. Further information on the proposed changes is described in the attached application document and illustrated on the attached concept plan.

**Funding Sources and Estimated Budget:** The total cost of the proposed project is estimated at \$91,500. However, that amount does not include labor by AASD staff to remove and install the various playground elements. The applicant requests \$80,000 from TNGP. Other funding sources include labor and time from AASD staff and potential funding from Appleton Education Foundation. The applicant worked closely with the AASD Facilities & Operations Department to identify estimated costs (at time of application), which are summarized below.

Asphalt removal	\$27,000
Wood chips	\$10,000
Shade cover over bench	\$7,200
Playground equipment	\$24,300
Asphalt walkway to entrance doors	\$7,500
Tree replacement	\$500
Sod (material and labor)	\$8,000
Basketball hoops	\$6,000
Pavement paint for mural/maze	\$1,000
Total	\$91,500

**Estimated Timeline:** If necessary funding is secured, the applicant proposes a timeline of June 8, 2024 - July 31, 2024 to complete the playground project.

#### **STAFF ANALYSIS:**

**Registered Neighborhood:** Only registered neighborhoods will be considered for TNGP. This application meets this requirement, as the Historic Central Neighborhood has been a registered neighborhood since July 29, 2013. See attached map for neighborhood boundaries.

**Neighborhood Support:** Each application must have a minimum of three households within the registered neighborhood "signed on" as supporters of the project. *This application meets this requirement, as nine households within the neighborhood have offered their support for the project. In addition, Mayor Woodford wrote a letter in support of the proposed project (see attached).* 

**Involvement in City's Neighborhood Program:** Preference will be given to neighborhoods that have actively participated in the programs offered by the City's Neighborhood Program. The Historic Central Neighborhood has been one of the more active registered neighborhoods. HCN frequently has multiple representatives at the City's Spring and Fall Neighborhoods Meeting, has completed several neighborhood projects (with and without Neighborhood Grant funds), and has included staff in various activities within the neighborhood.

**Neighborhood Program Goals:** Each application will be reviewed against how well it aligns with Neighborhood Program goals, such as strengthening and sustaining the social network of the Appleton community. *According to the applicant, creating a community gathering space is a priority in this neighborhood, where parks and other green space are in short supply. The proposed project would meet the needs of students during school hours and provide another recreation opportunity within the neighborhood.* 

**History with TNGP Projects:** Consideration will be given to whether a neighborhood has received TNGP funds in the past and whether the project was completed as proposed. *The Historic Central Neighborhood was previously awarded TNGP funding to support Porchfest, neighborhood surveys, and other materials to connect neighbors.* 

**Community Development Block Grant (CDBG) Eligibility:** Currently, the funds available for TNGP are administered through the CDBG Program. These funds come with restriction of use area and use type, as described below.

In Low-to-Moderate Income (LMI) Areas Only

The attached LMI map indicates use areas within the City. In LMI areas, improvements to publicly accessible property, such as parks and schools, are eligible. Projects that qualify as an "area benefit" to all residents, such as infrastructure, are also eligible.

Spot Blight Removal (does not have to be in LMI area)

• Spot blight removal is an eligible activity. Examples include demolition of vacant/deteriorated buildings and site clearance.

The proposed project would qualify for CDBG funding, as it meets the LMI eligibility criteria. Although the Columbus Elementary School site is located outside of an LMI census block group, the proposed project would constitute an "area benefit" to serve nearby LMI families and/or individuals. The applicant also noted that the free or reduced lunch rate at Columbus Elementary School is 78%.

**Comprehensive Plan 2010-2030:** The Comprehensive Plan 2010-2030 establishes a vision for future land use, physical development, and quality of life in the City and provides a comprehensive set of goals, policies, and initiatives to achieve that vision. Staff has reviewed this proposed project and determined it is compatible with Comprehensive Plan 2010-2030. Related excerpts are listed below.

- Goal 2 Neighborhood Development
   Appleton will preserve and enhance existing City neighborhoods, and require
   quality design in newly developed areas, to continue to provide an attractive
   setting for living and raising a family.
- Policy 5.4.2 Housing and Neighborhoods
   Engage neighborhood areas to identify target activities on which residents and City government can partner to take action.
- Policy 7.3.1 Utilities and Community Facilities
   Continue to collaborate with the Appleton School District and private schools on issues such as joint development and use of recreational fields, telecommunications infrastructure, bicycle and pedestrian safety, and similar issues.

**Funds Available:** For the CDBG funding source, TNGP currently has a balance of \$79,999.73 that is available to award to qualifying projects. The applicant's request of \$80,000 slightly exceeds the current available balance. If the full \$79,999.73 is awarded, it would spend down CDBG funding that has been carried over for several years. Spending CDBG funding in a timely manner is important, as the U.S. Department of Housing and Urban Development checks the spend-down status on an annual basis. The Neighborhood Program anticipates requesting an additional \$40,000 in CDBG funding for the 2024 program year.

#### **RECOMMENDATION:**

Based on staff analysis, the Neighborhood Grant Program request submitted by the Historic Central Neighborhood meets the established criteria and warrants consideration by the Community and Economic Development Committee.

Staff recommends approval of the Neighborhood Grant Program request submitted by the Historic Central Neighborhood and awarding of funds, in an amount not to exceed of \$79,999.73, for the proposed playground enhancement project.



#### THE NEIGHBORHOOD GRANT PROGRAM & APPLICATION

Updated May 27, 2022

#### **Background and Overview**

The Neighborhood Grant Program (TNGP) is open to all Appleton registered neighborhoods that participate in the City's Neighborhood Program. The grants assist in strengthening and sustaining the social network of the Appleton community and may be applied to projects that enhance cultural, beautification, recreation, education, neighborhood cleanup, neighborhood safety, and family/youth issues through resident-driven activities within each neighborhood. The grants encourage and support neighborhood groups to invest in and build on the existing strengths and assets of each neighborhood. Grants are intended to spur small, grassroots community efforts and improve the quality of life of each neighborhood through resident involvement. TNGP provides an opportunity for residents to partner with the City, promote the value of community, and support strong and stable neighborhoods throughout the City of Appleton.

#### **How to Apply**

Typically, the grant applications will be processed twice per year on August 1 and February 1. However, staff shall reserve the option, but not an obligation, to process applications at other times when warranted. Applications should be submitted to the Community and Economic Development Department (CEDD) by the target date, unless arrangements have been made with CEDD staff ahead of time. In the event a project takes more than six months to complete, the neighborhood will not have to re-apply unless substantial changes to the project are proposed. All grants will be subject to funding source(s) and availability.

#### **Grant Requirements and Scoring Criteria**

All grants will be subject to the requirements of the funding source (ex: Community Development Block Grant (CDBG), General Fund, partner businesses, etc.). The following are additional requirements and scoring criteria for award:

- Only registered neighborhoods will be considered for TNGP grants.
- Each application must have a minimum of three (3) households within the registered neighborhood "signed on" as supporters of the project. Preference will be given to those neighborhoods that have engaged a higher percentage of their residents.
- Preference will be given to neighborhoods that have actively participated in the programs offered by the City's Neighborhood Program.
- Each grant will be reviewed against how well it would "assist in strengthening and sustaining the social network of the Appleton community."
- Consideration to whether a neighborhood has received TNGP grants in the past and whether the project was completed as proposed will be given.
- Project cannot commence prior to approval of grant award.
- A pre-application meeting with CEDD staff is required.

Grant funds will not be provided directly to the neighborhood. Instead, funds will be paid to the provider of the service/materials directly upon submittal of the proper documentation to CEDD. The City of Appleton Procurement Policy applies to all CDBG and General Fund activities that involve the purchase of equipment, materials, supplies, and/or services. A copy of this policy will be distributed to all TNGP recipients.

#### **Funding Sources**

Funds available for TNGP are currently administered through two funding sources, the CDBG program and General Fund. The location and type of project may impact which source(s) could be utilized, as explained below.

#### Information Specific to the CDBG Program

**Qualifying Projects:** CDBG funds come with restriction of use area and use type. The attached low and moderate income (LMI) map indicates use areas. The following list is a summary of possible project types that could qualify.

#### In LMI Areas Only:

- Improvements to "Publically Accessible" property:
  - o Publically accessible is typically a park, school, etc.
  - Examples: benches, lighting, signage, artwork, play equipment, plantings
- Projects that qualify as an "Area Benefit" to all residents of an LMI area:
  - Infrastructure

- Paving of streets/curb & gutter
- Neighborhood facilities
- o Commercial facade improvements in primarily residential areas

#### Spot Blight Removal (does not have to be in LMI area):

- Spot blight removal includes:
  - Demolition of vacant/deteriorated and abandoned building(s)
  - Physical removal of environmental contaminants
  - Movement of structures to other sites
  - Rehabilitation, only to the extent necessary for safety
  - Historical preservation

**Review Process:** CEDD staff will perform a review of each application, in accordance with the rules and regulations of the funding source, and offer an analysis to be considered by Community & Economic Development Committee and Common Council. The Community & Economic Development Committee makes a recommendation to the Common Council who makes the final decision on the matter.

#### Information Specific to the General Fund

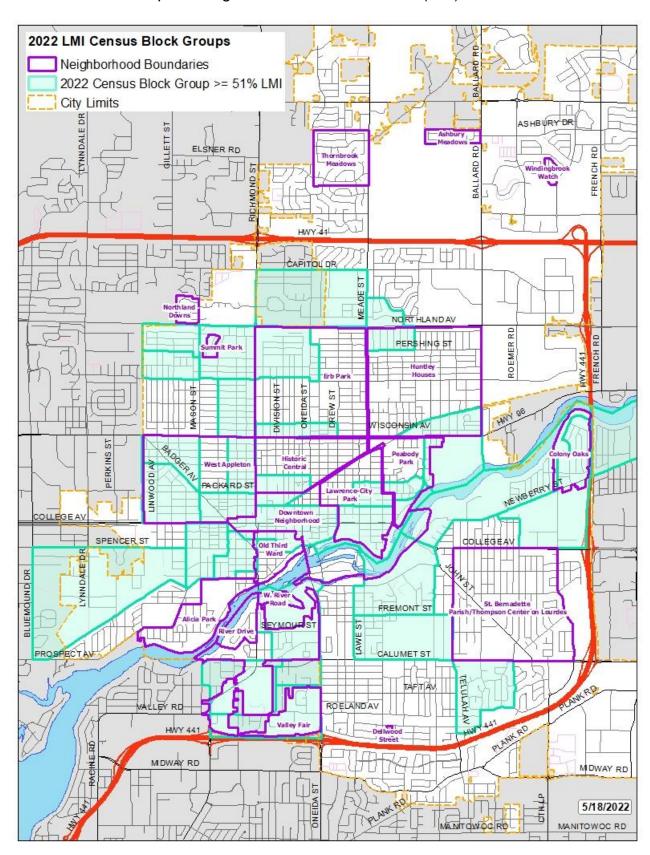
**Qualifying Projects:** Funding from the General Fund is available to all registered neighborhoods, not just those that meet restrictive CDBG criteria. To truly strengthen our entire City, neighborhoods need the tools to connect with their neighbors. Eligible projects could be:

- Polls/surveys of the neighborhood
- Community gatherings
- Other opportunities to promote communication and identify needs

**Review Process:** Applications will be administratively reviewed by CEDD staff, based on the criteria described above.

<sup>\*\*</sup>Eligibility for spot blight removal will be considered on a case by case basis. \*\*

ATTACHMENT: Map detailing low and moderate income (LMI) areas.





Questions and completed applications can be directed to:

Matt Rehbein Community & Economic Development Department 100 N. Appleton Street Appleton, WI 54911 (920) 832-6463 matthew.rehbein@appleton.org David Kress Community & Economic Development Department 100 N. Appleton Street Appleton, WI 54911 (920) 832-6428 david.kress@appleton.org

#### **NEIGHBORHOOD GRANT PROGRAM APPLICATION**

A pre-application meeting with CEDD staff is required.

1) Name of Registered Neighborhood:

Historic Central Neighborhood, Appleton

2) Applicant Name, Phone, E-Mail:

Brianne Connelly 918 625 5895 b.connelly26@gmail.com

3) Anticipated funding source(s):

CDBG: \$80,000 General Fund: \$0

4) Please list any Neighborhood Program activities in which representatives of this neighborhood have participated in:

Neighborhood Meetings (most recent May 22, 2023 meeting included 7 HCN residents of the total 12 attendees present)

Approximately 5 meetings to discuss the Neighborhood Program and how HCN can access the benefits of it by Brianne Connelly from State St. over the past year.

5) Describe, in detail, what your proposed project entails (provide map or sketch as appropriate):

See Appendix A for Columbus Renovation Image

Narrative Description: We are seeking to meet student and neighborhood needs through enhancement of the Columbus Elementary School Playground. This renovation includes (Area 1) the removal of asphalt, extension of wood chips,

installation of 3 bays of swings (6 swings), installation of a shade structure over an existing bench, addition of play equipment designated for 2 year olds and up, (Area 2) removal of one play structure, installation of an asphalt path from the asphalt yard to the northwest set of double doors directly off of the current wood-chipped play structure area, (Area 3) removal of asphalt, planting of grass seed and/or sod, removal of boulders currently making up outdoor classroom, removal of funnel ball topper, removal of one basketball pole, hoop and backboard, replacement of dead tree, (Area 4) installation of two new varying height basketball poles, hoops and backboards, and traction-enhanced painting on the asphalt.

#### List Description:

Remove asphalt in ~area 1
Install additional wood chips in ~area 1
Install swings in ~area 1
Install shade cover over bench in ~area 1
Install play equipment appropriate for kids ages 2 and up in ~area 1
Remove small playground in ~area 2
Lay new path to back doors in ~area 2
Remove asphalt in ~area 3
Plant grass and section off for approximately 1 year while the grass gets established in ~area 1
Remove and replace dead tree in ~area 3
Remove boulders in ~area 3
Remove funnel ball in~area 3
Install 2 basketball poles, hoops, and backboards in ~area 4
Paint traction-enhanced maze/mural/visual design on asphalt in ~area 4

6) What is the project's anticipated "service area" (area that will benefit from the project)?

See Appendix B for three slightly different, yet overlapping service areas for consideration.

This project's service area includes the Historic Central Neighborhood, surrounding neighborhoods and the students, staff, and families at Columbus Elementary School and Appleton Bilingual School.

7) Describe how this project would assist in strengthening and sustaining the social network of the Appleton community:

The Columbus Elementary playground is a unique space utilized by the school and surrounding neighborhood. We are seeking to make the playground safer, utilize the space more fully, and create a community gathering space for the neighborhood.

The Columbus playground is regularly used by neighborhood residents on the weekends and after-school hours. It is used multiple hours of the day on school days by PreK-5<sup>th</sup> graders who attend Columbus and K-5<sup>th</sup> graders who attend school across the street at Appleton Bilingual School. Columbus serves a population that has a 78% free or reduced lunch rate. Appleton Bilingual School serves a population that has a 51% free or reduced lunch rate.

As the playground is currently majority asphalt, Columbus staff members report significant rates of student injury. Grass will provide students with a safe space to practice new gross motor skills, as well as increased water drainage for the site. Staff also report higher levels of student behavioral issues in Area 3 and 4 because there is little engagement for students in that area.

We are also seeking to enhance the suitability of the playground for all ages and abilities. An asphalt path to the back doors is necessary for accessibility. Currently, that door is blocked by woodchips, yet used as a secondary entry for lunchtime and during inclement weather in the mornings. Columbus hosts a 3K program and there are currently no structures rated for pre-K. The addition of the Wobbly Web, Gaga Pit, other play structures and swings will give these young classes more opportunity to play and learn. Multiple varying height basketball hoops as well is suitable for all players, including disabled participants. Finally, the playground additions and enhancements will further provide a gathering place for community members. The playground is a high-traffic neighborhood area for both hosted events and impromptu meet ups because it is more accessible and functional than the neighborhood park, Arbutus Park. The shade structure will be an asset to caregivers and the entire renovation will energize the community.

8) What is the estimated total cost of the project? How much is the neighborhood looking for from TNGP? Are there any funding sources other than TNGP? If so, please list other participating individuals/agencies.

The estimated total cost of the budget is \$80,000. HCN is asking for \$80,000 from TNGP. Other funding sources include labor and time from AASD staff and potential funding from Appleton Education Foundation.

9) Please include an itemized budget (attach price quotes as necessary).

Shade cover over bench.... \$7,200
Installation of shade cover over bench....\$0
Wobbly Web.....\$8,582
Installation of Wobbly Web....\$0
3 bays of swings (6 swings).....\$4,600
Gaga Pit.....\$1,100
Installation of Gaga Pit....\$0
Additional play equipment....\$10,018
Installation of additional play equipment.....\$0
Total grant request.....\$53,500

#### Area 2

Removal of small playground....\$0
Asphalt and \*\*district-contracted-out installation of new path to back doors......\$7,500
Total....\$7,500
Total grant request.....\$0

#### Area 3

\*Rip up asphalt by Davis Bacon contractor.....\$15,000
Removal of basketball pole, hoop, and backboard....\$0
Removal of dead tree.....\$0
Removal of boulders.....\$0
Removal of funnel ball.....\$0
Installation of new tree....\$0
New tree....\$500
Sod.....\$4,000
\*\*District-contracted-out laying of sod.....\$4,000
Total.....\$23,500
Total grant request....\$19,500

#### Area 4

2 new basketball poles and hoops.....\$6,000 Installation of 2 new basketball poles and hoops....\$0 Asphalt paint for mural/maze/etc.....\$1,000 Total....\$7,000 Total grant request.....\$7,000

<sup>\*</sup>This amount includes bringing topsoil back in and rough grading it

<sup>\*\*</sup> This cost is not included in the grant request

<sup>\*</sup>This amount includes bringing topsoil back in and rough grading it \*\* This cost is not included in the grant request

Grand	Total	\$80	000
Orania	i Otai	ψΟΟ	,000

\*\*\*If an amount of \$0 is indicated, it can be assumed that AASD staff will be supplying the contribution

10) Estimated start and completion dates:

Estimated Start Date: June 8, 2024

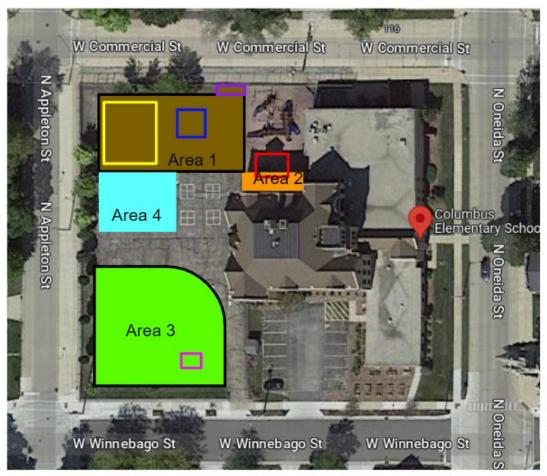
Estimated Completion Date: July 31, 2024

11) Please list residents by name/address that support this project (minimum three households must be represented, feel free to attach sheet with more):

Brianne Connelly and James Bacon, 1120 N. State St Oliver and Rebecca Zornow, 1009 N. Oneida St. Sandy and Richard Gibson, 808 N. Superior St. Charisse Sylvester, 819 N. State St. Amy Olson, 814 N. Superior St. Keara Kelly and Woden Kusner, 809 N. Oneida St. Anne Hemstock, 1115 N. Appleton St. Cindy Carter, 1102 N. Superior St. Traci Schultz, 123 E. Commercial St.

Brianne Connelly, July 14, 2023

Signature (s)	Date:	



# Proposed Layout

- Black outlines indicates asphalt removal
- Yellow outline indicates swings
- Purple outline indicates shade structure
- Blue outline indicates location of Wobbly Web
- Brown area indicates additional wood chips needed
- · Green area indicates new grass area
- Red outline indicates small playground to be removed
- Pink outline indicates dead tree to be replaced

\*Area 1 - play equipment

\*Area 2 - asphalt path to back doors

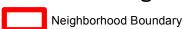
\*Area 3 - grass field

\*Area 4 - basketball

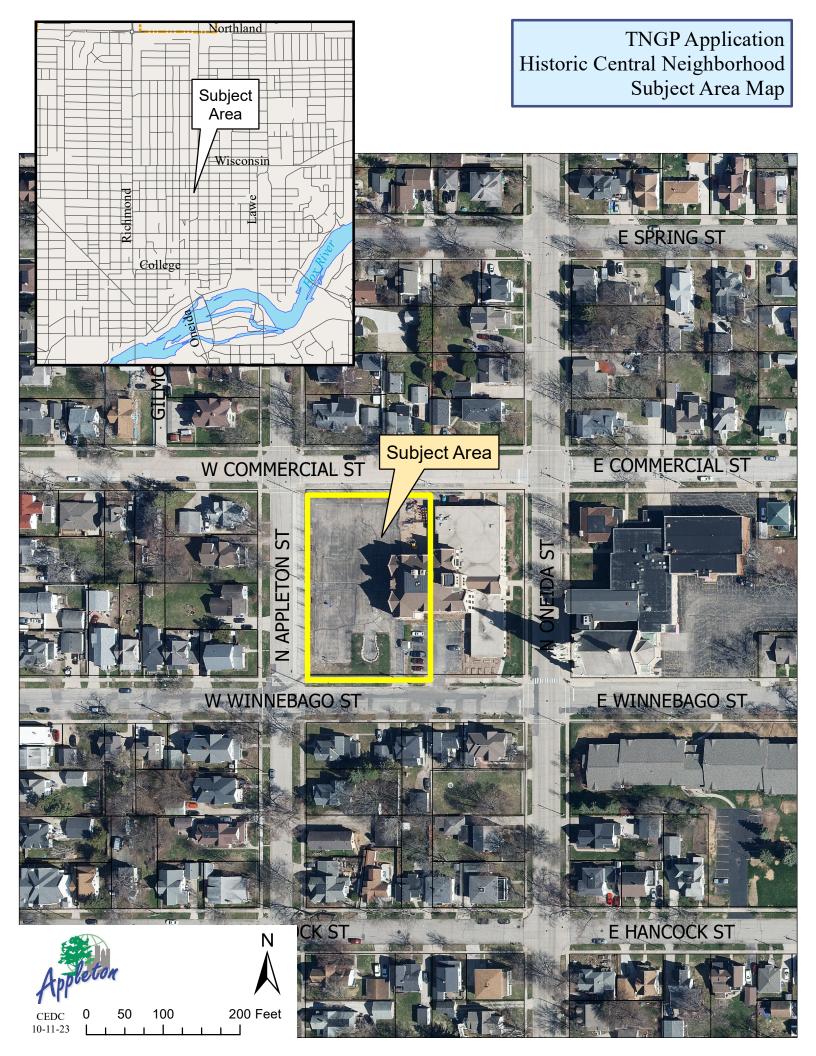














#### **OFFICE OF THE MAYOR**

Jacob A. Woodford 100 North Appleton Street Appleton, Wisconsin 54911 Phone: (920) 832-6400

Email: Mayor@Appleton.org

TO:

Community and Economic Development Committee

FROM:

Mayor Jacob A. Woodford

DATE:

October 4, 2023

RE:

Neighborhood Grant Program Request from Historic Central Neighborhood

I am pleased to express my support for the proposed playground enhancement project at Columbus Elementary School, as described in the grant application submitted by Historic Central Neighborhood. This project, which aims to create a community gathering space, aligns well with the goals of the City's Neighborhood Program. Initiatives like this help to build bonds, foster communication, and strengthen Appleton's neighborhoods.

By making the playground safer and removing a considerable amount of pavement, the project strives to create a usable green space for the entire neighborhood. This proposal is compatible with the City's Comprehensive Plan 2010-2030, which makes special mention of neighborhood initiatives in Chapter 5.

Among these recommendations are for neighborhoods to be engaged in identifying activities where residents and City government can work together. We also encourage partnerships between neighborhoods, non-profits and institutions, and builders to implement interventions that support the needs of residents. And, in furtherance of the great work the Historic Central Neighborhood has done to bolster a sense of community, the project aligns with our efforts to foster neighborhood identify through beautification and preservation.

The proposal provides an opportunity to invest in and build upon the existing assets in the neighborhood. It also represents a wonderful example of partnership and collaboration between the City, the neighborhood, and Appleton Area School District. I commend the Historic Central Neighborhood for its efforts to reimagine the playground and offer my support and encouragement for this project.



#### OFFICE OF THE MAYOR

Jacob A. Woodford 100 North Appleton Street Appleton, Wisconsin 54911-4799 (920) 832-6400 FAX (920) 832-5962 e-mail: jake.woodford@appleton.org

October 4, 2023

Members of the Common Council and Community City of Appleton Appleton, Wisconsin

Dear Fellow Appletonians,

Enclosed is the 2024 Executive Budget and Service Plan, which is the result of the efforts of the City's leadership team, budget managers, and especially on the part of Finance Director Jeri Ohman, Deputy Finance Director Katie Demeny, Budget and Accounting Manager Christine Delveaux, Enterprise Accounting Manager Kelli Rindt, and Finance Associate Johanna Kopecky. I am grateful for the hard work of this team in preparing this year's Budget, and for the work of the employees of the City of Appleton for executing our Budget each year.

Events in Fiscal Year 2023, and those in the preceding years, come to bear in the enclosed budget and service plan. While there were significant positive developments over the course of the year – securing nearly \$2M in new shared revenue from the State and achieving the best year of Net New Construction in recent memory – this Budget is more a story of overcoming challenges.

The effects of extreme inflation are coursing through the City's Budget, even as real-time consumer price index (CPI) numbers appear to be abating. It is worth noting that the August CPI rate of 3.7 percent, while lower than last year's 8 percent, still far outpaces our allowable levy increase and comes in addition to previous inflation still working its way into our Budget. Examples of the extraordinary increases in costs from software to fire apparatus to sanitary sewer pipe abound. Personnel expenses also continue to rise significantly as we fight to maintain our competitive position as an employer and provide quality benefits to our workforce. The cost of health insurance alone is projected to increase 18% in the coming year.

Facing a situation where the rate of increases in expenses was likely to exceed our available resources without adjustments, despite relatively stable FTE counts and programs, we established objectives for the process. Our priorities with this Budget were to: maintain the level of service residents depend on; retain and appropriately compensate our quality workforce; accelerate our replacement of aging infrastructure; and minimize impact to property taxpayers.

Through this process, department heads considered opportunities for cost reductions, evaluated various fees for service against those of comparable Wisconsin municipalities and the cost of delivering those services, and assessed funding models for City activities to ensure we are using the appropriate sources for the work being done. We also considered compensation and benefits holistically and in accordance with market data.

To that end, this budget includes the following significant changes:

#### • New Shared Revenue Supplement

- Act 12 increased the amount of shared revenue that local governments will receive beginning in 2024. The 2024 supplemental amount for the City of Appleton is \$1,926,006 and is allocated as follows:
  - Infrastructure investment \$963,003
  - Axon contract renewal \$165,339
  - Public Safety Compensation plan increases \$797,664

#### • Stormwater Utility

- 94% of the Forestry Division moves into the Stormwater Utility, saving approximately \$1.2 million General Fund operating dollars
  - Accelerate Emerald Ash Borer Remediation (at least double pace of removal and replacement) with \$375,000 additional funding
- A portion of Bridge Maintenance moves into Stormwater Utility, saving approximately \$272,000 in General Fund operating dollars
- o Stormwater Utility rates will not increase as a result of these changes

#### • User-Generated Fees

 Dept of Public Works, Community and Economic Development Dept, Police Dept, Fire Dept, Public Health Dept, and Parks, Recreation, and Facilities Management Dept have conducted reviews that will represent a total of over \$275,000 in cost recovery

#### • Utility Administration

- o Recommending bringing the administrative cost sharing between Water and Wastewater Utilities into parity, representing \$150,000 in additional revenue
- o Reallocating \$76,000 of excess revenue from the Water Utility into the General Fund

#### • Compensation and Benefits

- o 3 percent merit-based increase for eligible non-represented employees
- Addition of new programs to reduce the cost of certain surgical procedures and prescription drugs, which has the potential to save the insurance plan over \$400,000
- Addition of an employee premium share, which, for employees on the current zero-premium plan will represent a cost share amount of approximately \$44 per paycheck, covering approximately \$700,000, or 40 percent of the total increase in insurance costs

#### • Other Reductions

- Eliminated funding of a position that has been vacant for two years in Facilities
   Management to save approximately \$24,000
- Eliminated printing of the spring Parks & Recreation Guide, which will be replaced with a less expensive mailing to save \$35,000

Eliminated a duplication of a service provided by the City that was, admittedly, inferior to the service being provided by Outagamie County – a garbage dumpster at the Glendale Yard Waste Site – saving \$8,000

As a result of this careful work, we are able to bring forward a Budget that does not cut any positions from the Table of Organization, does not eliminate any services currently being uniquely offered by the City for our residents, and that accelerates our rate of infrastructure replacement. Furthermore, this Budget represents the first where our debt management plan is fully implemented, resulting in an overall estimated tax increase of approximately 2.6% - significantly less than the rate of inflation.

Appleton remains in a strong fiscal position and one of the most competitive local government employers in the region. As a result, our taxpayers benefit from continuity of municipal operations and quality of service delivered by our quality workforce.

#### GENERAL OBLIGATION DEBT MANAGEMENT

The 2024 Executive Budget and Service Plan represents the full implementation of a general obligation (G.O.) debt management strategy for the City set in motion in 2021. Working with our financial advisors and with the leadership team, we have developed a strategy that has stabilized, and will ultimately reduce, annual G.O. debt service payments. Continued results of this plan, including improvements in the trend over time, can be observed on the chart on page 595.

General obligation debt was once leveraged primarily for special or sizable municipal projects, such as bridge replacements, major arterial road reconstructions, facility projects like new buildings and renovations, and certain park and trail improvements. Over time, the constraints of Wisconsin's levy limits, rising costs, and residents' rejection of special assessments for road, sidewalk, and infrastructure maintenance had pushed the City to borrow for these projects rather than to pay for them up-front, as was the practice in the past.

While the elimination of special assessments is generally regarded as a positive change for residents, the funding that program once provided for roads, sidewalks, and infrastructure has not been replaced. Instead, a regressive Citywide wheel tax was imposed and collects a fraction of the total needed to appropriately maintain our City. As a result, beginning in 2016, new G.O. debt issues increased significantly as the cost of infrastructure maintenance was layered on top of the projects traditionally funded through G.O. debt.

Our debt management strategy recognizes the need to continue to leverage G.O. debt for infrastructure projects such as those included in this Budget. However, this moves us away from the practice of utilizing G.O. debt funding for higher-cost regular maintenance activities that came to represent over half of the City's borrowing in recent years. Exploration of maintenance funding options such as a Transportation Utility, as initiated by the Common Council in fall 2021, though currently on hold as of publishing the 2024 Executive Budget and Service Plan, are reflective of the need to find fiscally responsible and sustainable ways to keep up our infrastructure.

#### DEBT SERVICE

G.O. debt service costs are stabilizing following their upward trend due to past borrowing, as discussed previously. Considerable effort has been made to reduce future borrowing needs including developing a ten-year debt management plan. Difficult choices were made in the development of this plan as future debt service limitations were set and projects were evaluated, prioritized, and spread out over this longer time horizon to fit within the annual limitations.

For the 2024 Budget, total G.O. debt service costs are scheduled to be \$15,961,563, an increase of \$1,268,210 over the 2023 budgeted payments of \$14,693,353. The property tax levy necessary to support this increase rose \$100,199 (0.7%) from \$13,437,688 in the 2023 Budget to \$13,537,887 in 2024.

Total G.O. debt outstanding on December 31, 2023 is projected to be \$94,733,375 compared to \$86,597,125 outstanding on December 31, 2022, an increase of \$8,136,250. However, despite the increase in outstanding debt, the City is well below its legal debt limit of \$432,040,260 as well as the City's guideline of 40% of this amount of \$172,816,104.

For 2024, \$13,891,662 in G.O. bonds and notes are expected to be issued to fund various capital projects in the areas of infrastructure (\$9,374,762), facility construction and improvements (\$2,406,000), equipment (\$305,900), and parks and trails (\$1,805,000). Of the amount borrowed, \$5,070,443 will be paid back with funds from the City's TIF District 13 while the remainder will be supported by general property taxes. A complete list of anticipated debt-financed projects for 2024 can be found in the "Five Year Plan" section of this Budget.

#### COMMUNITY AND ECONOMIC DEVELOPMENT

In support of the updated Comprehensive Plan 2010-2030 and the Economic Development Strategic Plan's primary goals and key strategies, the Community and Economic Development Department's 2024 Budget contains funding to support local and regional community economic development activities. The Budget also provides funding for the continued management of the Southpoint Commerce and the Northeast Business Parks, and the Department continues to be a source of information and support to businesses, not-for-profit organizations, and the community.

Tax Incremental Financing District 13 (TIF 13) was created in 2023 to provide infrastructure investments in the Southpoint Commerce Park. The district provides for a 15-year expenditure period to make investments to support the goals for the district, including promotion of industry, industrial sites, attraction of new businesses, and increasing property values. The maximum life of the district is 20 years.

Finally, in the City's role as lead fiscal and administrative agent, in collaboration with our local non-profit partners, this Budget continues to promote the application for, and allocation of, State and federal grant funding to benefit low- to moderate-income (LMI) persons in need of housing rehabilitation, emergency shelter, transitional housing, and homeless prevention and diversion services.

#### **FISCAL**

The following section provides an overview of Budget activity across the major sections of the Budget:

- General fund revenues and expenditures both totaled \$70,996,744 in the 2024 Budget, an increase of \$2,050,205 or 2.97%. The revenue increase is attributable mainly to the allowable increase in the property tax levy along with supplemental shared revenue provided under Act 12.
- The general fund tax levy increased \$1,306,280, or 3.45%, to \$39,131,000 in the 2024 Budget. At the same time, the tax levy for debt service increased \$100,199, or 0.7%, to \$13,537,887. Overall, the tax levy for the City is expected to increase \$1,406,479, or 2.64% in 2024. This increase is within State-imposed levy limits.
- Tax Rates The City's equalized value increased 9.21% to \$8,203,178,000 in 2023. The City's estimated assessed values are projected to grow 39.17% with the revaluation that was completed during the year. Applying the 2023 total estimated assessed value (excluding TIDs) of \$7,835,670,642 to the tax levy results in the following projected assessed tax rates:
  - Outagamie County \$7.00, a decrease of \$2.49, or 26.21%
  - Calumet County \$6.85, a decrease of \$2.61, or 27.58%
  - O Winnebago County \$7.16, a decrease of \$2.08, or 22.53%

On an equalized value basis, the tax rate is projected to be \$6.66, a decrease of 86 cents, or 11.44%.

#### **Contingency Funds**

• All unused contingency funds in the General Administration section of the Budget are again anticipated to be carried over from 2023 to 2024. Estimated balances in the contingency funds available for carryover at the conclusion of 2023 include:

0	State Aid Contingency	\$812,267
0	Fuel Contingency	\$137,315
0	Operating Contingency	\$402,298
0	Wage Reserve	\$1,061,949

• Included in the General Administration section of the 2024 Budget is the addition of \$715,269 to the wage reserve for wage increases for City staff not covered by collective bargaining agreements.

#### **Utilities**

- Water The Budget includes \$80,000 for instrumentation replacements and \$850,000 for HVAC upgrades at the treatment facility. The Budget also includes \$115,000 for SCADA upgrades and \$175,000 for phone and wireless upgrades. This project will be combined with a similar project at the Wastewater Plant for economies of scale. The Meter Operations Budget includes \$88,000 for the purchase of new meters which will be used for residential and multi-family development as well as on-going replacements. The Distribution Operations Budget includes \$60,000 for the purchase of leak detection equipment. Water Utility infrastructure improvements planned for 2024 include \$3,100,000 for the replacement of aging distribution and transmission mains. Additionally, this Budget reflects the transfer of excess revenue from the lease of the generator located at the Water Treatment Facility to the General Fund. There are no planned water rate increases for 2024.
- Wastewater The Budget includes \$1,000,000 to rebuild four primary clarifiers and \$600,000 for aeration and channel blower upgrades to continue to address aging treatment equipment. The Budget also includes \$4,240,000 for multiple building and grounds improvement and replacement projects at the treatment facility. Also included is \$1,400,000 to complete phone, wireless and SCADA upgrades at the treatment facility. This project will be combined with a similar project at the Water Treatment Facility for economies of scale. Finally, included in the Budget is \$1,600,000 for the replacement of aging mains and \$1,600,000 for lift station replacements and upgrades of the wastewater collection system. The 2024 Budget includes a rate increase of 7% for general service and the hauled waste program. The rate increase is necessary for continuing support of needed capital projects and increased operational costs. The effect of the rate increase on the average residential customer's quarterly City service invoice is projected to be \$4.
- Stormwater The Budget includes the transfer of 94% of the Urban Forestry program from the General Fund and \$375,000 is included in this program for contractor fees to assist with the removal of ash trees. In addition, maintenance costs related to bridge structures that span water crossings, have been transferred from the General Fund. Continuing the implementation of the City's Stormwater Management Plan, this Budget dedicates \$4,500,000 to ongoing infrastructure improvements and \$350,000 for land acquisition for sediment disposal needs to support best management practices. The Budget also includes a \$495,000 transfer to CEA for additional leaf collection equipment upgrades to facilitate the new leaf collection process that began in the fall of 2022. There are no planned stormwater rate increases for 2024.

#### **Personnel**

Included in the 2024 Executive Budget are the following personnel additions:

• Parks and Recreation Department – The increase of a .50 FTE to .67 FTE for the Marketing and Community Engagement Coordinator to attract patrons, maintain

participation in programs and events, and raise awareness about the recreational opportunities available.

- Community and Economic Development The elimination of a 0.7 FTE Real Estate Assessment Technician position and a 1.0 FTE Personal Property Assessment Technician. The addition of a 1.0 FTE Real Estate Property Lister position will absorb real property listing duties and remaining residential appraisal work after the statewide elimination of personal property assessments. The addition of a 1.0 FTE Code Compliance Inspector position to focus on code compliance, minor permitting, and zoning/general code inspections.
- Utilities Department The addition of a Safety Coordinator position to support safety programs and Wisconsin Administrative Code safety requirements at both treatment facilities. Also, the addition of a Treatment Specialist position to support the optimization of the treatment process and provide an enhanced maintenance program to the Utilities Department. Both positions will be shared between the Water and Wastewater Utility and funded as .8 FTE to Wastewater and .2 FTE to Water.
- Reid Golf Course The increase of a .80 FTE to 1.0 FTE for the Clubhouse Supervisor. The increase will allow this position to continue working throughout the year and assist in workload related to year-end reporting and preparing for the new season.

Other changes approved by Council during 2023 included:

- The increase of a Public Health Nurse position in Public Health from 0.9 FTE to 1.0 FTE.
- The elimination of an Administrative Support Specialist and addition of 1.0 FTE Police Community Engagement Specialist in the Police Department.
- The addition of the Community Health Supervisor (1.0 FTE) in Health Grants.

#### **CAPITAL IMPROVEMENT PROGRAM**

Highlights of the 2024 Capital Improvement Projects (CIP) not discussed prior are as follows:

- Maintaining and improving public infrastructure remains a top priority of the City as this Budget invests over \$9,300,000 in road, bridge, and sidewalk improvement projects. Additionally, approximately \$12,475,000 is planned to be invested in water distribution, sewer collection, and stormwater management infrastructure improvements.
- To ensure the condition, safety, and longevity of City facilities and properties, the 2024 Budget includes investments in the following areas: \$3,565,000 for HVAC upgrades at Fire Station #1 and the Water and Wastewater Treatment Plants; \$1,125,000 for roof replacements of various park pavilions and the Wastewater Treatment Plant; and

\$700,000 for trails and roads in Highview and Peabody Parks and roads at the Wastewater Treatment Plant.

- Quality of life improvements in the 2024 Budget focus on maintaining our parks and expanding our trail systems. This Budget includes \$900,000 to redevelop the riverwalk trail and shoreline in Lutz Park, \$350,000 for maintenance of Mead Pool, and \$290,000 for pavilion renovations and fountain restorations.
- Public Safety improvements include \$162,000 for firing range upgrades and \$110,000 for the Officer Safety program.

#### **CONCLUSION**

The 2024 Executive Budget and Service Plan reflects our continued commitment to providing excellent services and a well-maintained community for the people of Appleton. It also continues the practice of challenging, but essential, prioritization of projects and initiatives in the interest of the long-term financial sustainability of our community. By working together, we can ensure a careful use of resources aligned with the high expectations we have for our community.

Sincerely,

Jacob A. Woodford, Mayor

#### **CITY OF APPLETON 2024 BUDGET**

#### **COMMUNITY & ECONOMIC DEVELOPMENT**

Director Community & Economic Development: Kara J. Homan

Deputy Director Community & Economic Development: David M. Kress

#### **MISSION STATEMENT**

The Community and Economic Development Department proactively fosters a healthy economy and a strong, welcoming community.

#### **DISCUSSION OF SIGNIFICANT 2023 EVENTS**

#### **Planning**

In collaboration with PRFM, amended Ch. 17: Subdivision Code to update the fee-in lieu and other parks/trails related language within the code.

Staff authored the Roles of the Plan Commission document, including an analysis of statutory requirements and duties. Staff continues to refine policies and procedures as a result of this analysis, collaborating with the City Attorney's Office, PRFM, and DPW.

Updated the Comprehensive Plan in response to Council Resolution #6-R-22 "Revitalization of Soldier's Square."

Implemented Zoning code amendments to support affordable housing and encourage diverse housing types.

Final plat approvals resulted in the creation of 107 residential lots, including the Villas at Meade Pond (28 lots), Stone Ridge West (10 lots) and Trail View Estates South 3 (76 lots).

Facilitated the Seville Properties and Baldeagle Drive/Providence Avenue annexations, resulting in roughly 41.5 acres of land being annexed.

#### Community & Economic Development

Development Agreements were completed for Fox Commons, Chase Bank and Rise Apartments, in alignment with the College North Neighborhood Plan.

Coordinated with F Street Development to facilitate delivery of an additional 250,000 square feet of manufacturing/industrial space (Phase II) in June and groundbreaking on Phase III building.

Completed closure of TID #6. Created TID #13, encompassing all of Southpoint Commerce Park.

Collaborative reorganization with Public Health to shift the Coordinated Entry Role to the Health Department, while strengthening collaboration with APD's Community Resources Unit in having the position embedded with their department.

#### Geographic Information System (GIS)

Converted data to ArcGIS Parcel Fabric, updated existing processes and trained staff to utilize new Parcel Fabric software.

Migrated existing JavaScript 3.x to JavaScript 4.x applications and transitioned users from ArcMap software to ArcGIS Pro or a web-based environment.

Published and printed new Trails of the Fox Cities and City of Appleton maps.

#### **Assessing**

Successfully completed a 2-year long project to revalue all property in the City. This is the first time all classes of property have been revalued together, in the same year, since 1985. This work included valuing 24,000 residential properties, engaging in public relations outreach, holding a 3-week open book to hear citizen concerns, and several days defending values before the Board of Review.

The City's equalized value increased by 15% in 2023 from \$7,511,516,400 to \$8,640,805,200, which was 2% greater than the statewide gain of 13%.

#### Inspections

In May 2023, the Inspections Division was moved from DPW to Community & Economic Development (CED). This increased the CED department by nine (9) full time positions and one (1) seasonal position.

#### **MAJOR 2024 OBJECTIVES**

<u>Planning:</u> Implement the City's updated Comprehensive Plan 2010-2030, providing input to development proposals and initiating zoning and subdivision code changes. Collaborate with various departments (e.g. Parks/Facilities, Valley Transit, and Public Works) in functional area plans, program and policy development to ensure Citywide alignment.

<u>Economic Development:</u> Implement the City's Economic Development Strategic Plan, primary goals and key strategies that will result in development within targeted districts of the City and enhance the business climate and vibrancy of the community. Ensure alignment with comprehensive, district and neighborhood plans. This includes continued implementation of the business retention and expansion program.

<u>Industrial Development:</u> Install infrastructure to expand Southpoint Commerce Park between Coop Rd. and Eisenhower Dr. to provide "ready to build" lots for continued industrial development. Continue to market and sell business park land.

<u>ARPA Implementation:</u> Provide support in administering ARPA grants to external entities and internally implement CED-related ARPA initiatives.

<u>Smart Development:</u> Target net new construction in a manner that accounts for long-term infrastructure and service delivery costs. Continue to prioritize infill development on existing city infrastructure within existing service areas (for police, fire, parks, transit, etc.).

<u>Inspections:</u> Continue work to integrate with CED, creating synergies and opportunities for collaboration. Identify efficient ways to enhance customer service, while balancing the need for inspections and field work. Continue to work through staffing recruitment and retention challenges, including succession planning and staff development.

<u>GIS:</u> Upgrade GIS architecture to the latest software release; this includes all desktop software, mobile applications, web applications and servers (including transition to the cloud).

<u>Assessment:</u> Conduct approximately 2,000 home inspections to catch up after these were deferred due to COVID-19 and the full revaluation.

<u>Development Review Enhancements:</u> Coordinate and increase communication and alignment between various divisions and departments involved in the City's Development review process. Increase internal efficiencies and collaboration, and increase customer service and experience. This will include making preparations and refining processes leading up to the transition to TylerMunis Enterprise Community Development.

<u>Prioritize Code Compliance:</u> Create a Code Compliance Inspector position through a strategic re-alignment of personnel resources between the Assessor's Office and Inspections Division. This is a result of the elimination of the Personal Property Tax assessing function and a planned retirement.

	DEPARTMENT BUDGET SUMMARY											
	Programs		Act	tual			%					
Unit	Title		2021				opted 2023	Am	ended 2023		2024	Change *
	Program Revenues	\$	870,530	\$	1,061,252	\$	887,400	\$	887,400	\$	1,005,900	13.35%
Program Expenses												
	Administration		799,762		851,846		894,051		894,051		874,841	-2.15%
15020	Planning		306,496		314,835		328,345		328,345		318,151	-3.10%
15030	Marketing		174,666		165,848		151,325		151,325		140,584	-7.10%
15040	New & Redevelopment		261,032		250,248		220,424		269,324		125,520	-43.06%
15050	Assessing		606,858		616,558		624,456		624,456		573,211	-8.21%
17036	Inspections & Plan Review		576,467		505,452		655,908		655,908		775,431	18.22%
	TOTAL	\$	2,725,281	\$	2,704,787	\$	2,874,509	\$	2,923,409		2,807,738	-2.32%
Expens	es Comprised Of:											
Personn	nel		2,486,118		2,479,480		2,708,555		2,708,555		2,633,033	-2.79%
Training	ı & Travel		23,190		23,517		25,470		25,470		26,620	4.52%
Supplies	s & Materials		23,654		30,916		39,045		39,045		39,135	0.23%
Purchas	sed Services		192,319		170,874		101,439		150,339		108,950	7.40%
Full Tin	Full Time Equivalent Staff:											
Personn	nel allocated to programs		16.97		16.93		16.93		25.68		25.68	

Administration Business Unit 15010

#### **PROGRAM MISSION**

For the benefit of staff, so that productivity, efficiency, product quality, delivery of service and job satisfaction are optimized, we will provide a healthy work environment including proper supervision, training, evaluation, coaching and support services to better the quality of life in Appleton.

#### **PROGRAM NARRATIVE**

#### Link to City Goals:

Implements Key Strategies #1: "Responsibly deliver excellent services", #2: "Encourage active community participation and involvement", #3: "Recognize and grow everyone's talents", #4: "Continually assess trends affecting the community and proactively respond", and #6: "Create opportunities and learn from successes and failures".

#### Objectives:

Develop policies, procedures and processes, and perform required reporting for the department.

Develop and enhance budget development, monitoring and evaluation proccesses.

Develop and enhance departmental communications and engagement efforts, in coordination with the Mayor's office.

Continue to develop a standardized, coordinate-based and positionally accurate geographic information system (GIS) that meets the needs of all users.

Provide access to geographic and demographic information to City staff and, as appropriate, to the public.

Provide departmental leadership and organizational leadership for cross-department initiatives related to the community development and the built environment.

Prioritize staff training and development, and encourage collaborative work across the department and City enterprise.

#### Major changes in Revenue, Expenditures, or Programs:

This budget now integrates the Inspections Division administration budget, previously housed in DPW prior to the reorganization approved in spring of 2023.

City Copy Charges reduced to reflect actual historic expenses and ongoing conversion to digital solutions.

Misc. Equipment increased to reflect a need to catch up on deferred office equipment purchases.

Consulting Services increased due to shift of budget from New and Redevelopment Projects and to reflect routine expenses.

Administration Business Unit 15010

#### PROGRAM BUDGET SUMMARY

Description					Budget						
		2021		2022	Ad	opted 2023	Ame	ended 2023		2024	
Revenues											
480100 General Charges for	Svc \$	599	\$	3,560	\$	300	\$	300	\$	300	
Total Revenue	\$	599	<u>\$</u>	3,560	\$	300	\$	300	\$	300	
Total Neveride	<u>Ψ</u>	399	Ψ	3,300	Ψ	300	Ψ	300	Ψ	300	
Expenses											
610100 Regular Salaries	\$	518,443	\$	549,035	\$	571,083	\$	571,083	\$	541,221	
610500 Overtime Wages		350		630		500		500		_	
615000 Fringes		204,366		219,429		233,867		233,867		224,005	
620100 Training/Conference	s	6,484		11,561		12,500		12,500		12,500	
620600 Parking Permits		15,412		11,378		12,120		12,120		12,120	
630100 Office Supplies		2,145		2,085		3,000		3,000		3,000	
630200 Subscriptions		337		341		400		400		400	
630300 Memberships & Lice	enses	2,497		4,087		4,950		4,950		4,990	
630500 Awards & Recognition	on	285		270		565		565		565	
630700 Food & Provisions		434		439		450		450		450	
630901 Shop Supplies		228		214		200		200		200	
631500 Books & Library Mat	erials	-		-		400		400		400	
632001 City Copy Charges		6,224		7,467		10,250		10,250		8,500	
632002 Outside Printing		5,436		5,553		4,700		4,700		4,700	
632102 Protective Clothing		1		37		200		200		200	
632700 Miscellaneous Equip	ment	2,500		351		300		300		2,050	
640202 Recording/Filing Fee		90		30		75		75		75	
640400 Consulting Services		1,808		1,792		1,200		1,200		17,000	
640800 Contractor Fees		20		-		-		-		-	
641200 Advertising		1,692		4,481		3,333		3,333		3,500	
641307 Telephone		1,714		1,759		1,800		1,800		1,800	
641308 Cellular Phones		4,019		3,424		4,048		4,048		4,048	
642400 Software Support		1,800		3,145		1,500		1,500		1,500	
642501 CEA Operations/Ma	int.	12,038		13,224		14,317		14,317		16,094	
642502 CEA Depreciation/R	eplac	11,439		11,114		12,293		12,293		15,523	
Total Expense	\$	799,762	\$	851,846	\$	894,051	\$	894,051	\$	874,841	

#### DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

**Consulting Services** 

GIS Consulting, translation services, planning and development projects

\$ 17,000 \$ 17,000

Planning Business Unit 15020

#### **PROGRAM MISSION**

For the benefit of the community, we are committed to advancing the goals of the City's Comprehensive Plan and guiding customers through the development review process, while ensuring compliance with relevant codes, ordinances and regulations.

#### **PROGRAM NARRATIVE**

#### Link to Key Strategies:

Implements Key Strategies #2: "Encourage active community participation and involvement", #4: "Continually assess trends affecting the community and proactively respond," #6: "Create opportunities and learn from successes and failures", and #7: "Communicate our success through stories and testimonials".

#### Objectives:

Provide timely services to the public, development community and other agencies; provide technical and administrative support to the Common Council, the Plan Commission, Community and Economic Development Committee, Appleton Public Arts Committee and the Historic Preservation Commission in matters relating to the Comprehensive Plan, neighborhood program, zoning and subdivision ordinances, annexations, rezoning, special use permits, historic building and site designations, historic certificate awards, zoning text amendments, future streets, subdivisions, site plan appeals, business licenses and public land dedications and discontinuances.

Encourage the continued economic development of the City by working with developers, their representatives and the general public to facilitate and expedite their requests for development approval or general planning assistance.

Improve and protect the health, safety and welfare of Appleton citizens consistent with the Appleton subdivision ordinance, zoning ordinance, Comprehensive Plan and policies adopted by the Common Council with good land use planning and zoning practices.

Continue to maintain effective and efficient procedures for meeting legal requirements that set forth the most expeditious time period in which planning and historic preservation applications must be processed.

Continue to coordinate the technical review group and site plan review process.

Continue to monitor and maintain all elements of the Comprehensive Plan, all sections of the zoning ordinance and all sections of the subdivision ordinance. Process all suggested and required amendments to the Comprehensive Plan, zoning ordinance, subdivision ordinance and land use plan map, zoning map and official street map.

Continue to implement the goals, objectives and policies of the statutory elements of the Comprehensive Plan.

Provide expertise and technical assistance in administering the City's neighborhood program, including assisting residents in registering their neighborhood, marketing the program to City residents, and working with Appleton residents, other City staff and outside agencies to leverage resources to help improve Appleton's neighborhoods.

#### Major changes in Revenue, Expenditures, or Programs:

As part of the budget process, the Planning fee structure was reviewed against comparable municipalities, as well as personnel and fixed costs necessary to perform work related to each permit type. With the adoption of this budget, Planning fees are proposed to change as follows:

Certified Survey Maps – Add a \$25/lot fee (estimated revenue \$1,500)

Preliminary Plat - Increase base fee from \$100 to \$500 (estimated revenue \$800)

Final Plat - Increase base fee from \$150 to \$250 and add new \$25/lot fee (estimated revenue \$950)

Comprehensive Plan Amendment - Increase fee from \$200 to \$600 (estimated revenue \$600)

Site Plan Review:

Minor - Increase fee from \$150 to \$300

Major - Increase fee from \$300 to \$600 (estimated revenue \$6,750)

Rezoning - Increase fee from \$450 to \$600 (estimated revenue \$1,400)

Planning Business Unit 15020

#### **PROGRAM BUDGET SUMMARY**

		Act	tual		Budget						
Description	2021		2021		Ad	dopted 2023	Amended 2023			2024	
Revenues											
500200 Zoning & Subdivision Fees	\$	14,865	\$	18,925	\$	18,000	\$	18,000	\$	34,000	
Total Revenue	\$	14,865	\$	18,925	\$	18,000	\$	18,000	\$	34,000	
Expenses											
610100 Regular Salaries	\$	219,908	\$	224,469	\$	233,448	\$	233,448	\$	233,596	
615000 Fringes		86,588		90,366		94,897		94,897		84,555	
Total Expense	\$	306,496	\$	314,835	\$	328,345	\$	328,345	\$	318,151	

#### DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

<u>None</u>

**Marketing & Business Services** 

**Business Unit 15030** 

#### **PROGRAM MISSION**

For the benefit of Appleton's current and prospective businesses and developers, so that business assistance services are identified and conveyed, and Appleton is selected as the prime location for investment, we will provide information and expertise to address business issues and promote the community.

#### PROGRAM NARRATIVE

#### **Link to City Goals:**

Implements Key Strategies #2: "Encourage active community participation and involvement", #3: "Recognize and grow everyone's talents", #4: "Continually assess trends affecting the community and proactively respond," #6: "Create opportunities and learn from successes and failures", and #7: "Communicate our success through stories and testimonials".

#### Objectives:

Continue to enhance the environment in Appleton to promote business and industry and attract investment.

Continue to examine ways in which City government can be improved to be more responsive, supportive and proactive to business needs.

Promote Appleton to the broader public, especially business and industry.

Conduct business retention and expansion visits.

Provide assistance and referrals for start-up and growing companies.

Assist and be responsive to prospective and established businesses and developers.

Promote the City's interest and develop positive relationships through active participation on various boards, committees and organizations.

Continue implementation of the Comprehensive Plan 2010-2030 and Economic Development Strategic Plan.

#### Major changes in Revenue, Expenditures, or Programs:

No major changes.

Marketing & Business Services

Business Unit 15030

#### **PROGRAM BUDGET SUMMARY**

	Actual					Budget						
Description		2021		2021		2022	Adopted 2023		Amended 2023			2024
Expenses												
610100 Regular Salaries	\$	85,239	\$	80,702	\$	89,862	\$	89,862	\$	79,925		
615000 Fringes		26,787		26,306		29,463		29,463		28,659		
630300 Memberships & Licenses		-		6,436		10,000		10,000		10,000		
641200 Advertising		-		10,404		10,000		10,000		10,000		
659900 Other Contracts/Obligation		62,640		42,000		12,000		12,000		12,000		
Total Expense	\$	174,666	\$	165,848	\$	151,325	\$	151,325	\$	140,584		

#### DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

None

**New and Redevelopment Projects** 

**Business Unit 15040** 

#### **PROGRAM MISSION**

For the benefit of targeted businesses and/or developers so that desired development occurs, we will prospect, encourage, direct, negotiate, coordinate and secure development projects.

#### PROGRAM NARRATIVE

#### Link to City Goals:

Implements Key Strategies #2: "Encourage active community participation and involvement", #4: "Continually assess trends affecting the community and proactively respond", and #6: "Create opportunities and learn from successes and failures".

#### Objectives:

Provide quality information and direction, as well as financial and technical assistance, to businesses seeking to expand or locate within the City.

Act as an ombudsman for developers pursuing investments in the City.

Increase the commercial and industrial components' respective shares of the City's tax base, giving highest priority to redevelopment areas and tax incremental financing districts.

Create developable parcels throughout the City, especially within the City's industrial and business parks, redevelopment districts, tax incremental financing districts and registered neighborhoods.

Identify Brownfield redevelopment sites within Appleton and, when feasible and appropriate, mitigate those sites to bring them back to community use.

Plan and manage projects to acquire land for industrial and business park expansion, provide necessary infrastructure to facilitate developments of raw land, and secure the appropriate public approvals to allow development to occur.

#### Major changes in Revenue, Expenditures, or Programs:

Reduction in Salaries and Fringe benefits to reflect staff time allocated to administration in TIDs #8, #11, #12, and #13.

Consulting Services budget is now included in Administration.

New and Redevelopment Projects

**Business Unit 15040** 

#### **PROGRAM BUDGET SUMMARY**

		Act	tual					
Description		2021		2021 2022		Ad	lopted 2023	2024
Expenses 610100 Regular Salaries 615000 Fringes 640400 Consulting Services	\$	143,472 44,408 73,152	\$	145,029 49,369 55,850	\$	152,692 52,732 15,000	\$ 152,692 52,732 63,900	\$ 92,947 32,573
Total Expense	\$	261,032	\$	250,248	\$	220,424	\$ 269,324	\$ 125,520

#### DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

None

Assessing Business Unit 15050

#### **PROGRAM MISSION**

The Appleton Assessor's Office, as a professional team, exists to maintain equitable market value assessments and serve as an informational resource to the community.

#### **PROGRAM NARRATIVE**

#### Link to City Goals:

Implements Key Strategies #4: "Continuously assess trends affecting the community and proactively respond" and #6: "Create opportunities and learn from successes and failures".

#### Objectives:

Inspect 1,500 additional homes to return to pre COVID-19 level of inspections. This is important because updated property records are the foundation of accurate values. These 1,500 inspections will be in addition to our typical 400-500 inspections done annually for new construction, permits and sales.

Upgrade Patriot software to the newest version, which had been delayed due to the revaluation.

Focus on cleaning up data.

Continue to increase functionality of software.

Continue offering more resources to the public utilizing the City website.

#### Major changes in Revenue, Expenditures, or Programs:

This budget acknowledges personnel changes, reflected in salary/fringe decreases, as follows:

Eliminate 0.7 FTE Real Estate Assessment Technician (transferred to Inspections Division).

Eliminate 1.0 FTE Personal Property Assessment Technician.

Create 1.0 FTE Real Estate Property Lister.

Overtime wages have been reduced due to completion of the revaluation process in 2023.

CEA Fuel Charges have increased to account for additional mileage/fuel consumption to perform more inspections than the prior several years.

Training/Conferences increased to provide a more appropriate training budget to ensure internal equity for development opportunities throughout the department.

With the adoption of this budget, a Property Records Maintenance Fee will be created to account for City assessors expenses related to creating and updating property records triggered by new building permits. Implementing this fee is a trend that is occurring in peer communities throughout the state. This new fee will be collected at time of building permit:

#### New Construction/Additions:

New Single Family/Two-Family Residential - \$125 (estimated revenue \$6,000)

Commercial (includes Multi-Family & Industrial) - \$350 (estimated revenue \$2,600)

Garages/Accessory Structures & Single Family/Two-Family Additions - \$30 (estimated revenue \$1,700)

#### Alterations/Renovations:

Garages/Accessory Structures & Single Family/Two-Family Alterations - \$30 (estimated revenue \$6,600) Commercial (includes Multi-Family & Industrial) - \$150 (estimated revenue \$13,500)

Assessing Business Unit 15050

#### **PROGRAM BUDGET SUMMARY**

	Actual					Budget						
Description		2021		2022	P	Adopted 2023	Am	ended 2023		2024		
Revenues												
500100 Fees & Commissions	\$	-	\$	-	\$	-	\$	-	\$	30,000		
Total Revenue	\$		\$		\$	-	\$		\$	30,000		
Expenses												
610100 Regular Salaries	\$	425,797	\$	433,485	\$	420,640	\$	420,640	\$	384,647		
610500 Overtime Wages		(13)		1,569		5,437		5,437		1,462		
615000 Fringes		161,162		158,573		174,026		174,026		160,012		
620100 Training/Conferences		1,294		578		850		850		2,000		
630200 Subscriptions		1,787		1,826		1,850		1,850		1,850		
630300 Memberships & Licenses		380		410		380		380		380		
632700 Miscellaneous Equipment		1,400		1,400		1,400		1,400		1,450		
641308 Cellular Phones		710		1,155		925		925		925		
642501 CEA Operations/Maint.		852		3,254		3,909		3,909		5,500		
642502 CEA Depreciation/Replace.		1,312		1,678		1,539		1,539		1,785		
659900 Other Contracts/Obligation		12,177		12,630		13,500		13,500		13,200		
Total Expense	\$	606,858	\$	616,558	\$	624,456	\$	624,456	\$	573,211		

#### **DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000**

<u>None</u>

Inspections/Licensing & Plan Review

**Business Unit 17036** 

#### PROGRAM MISSION

To provide building inspection services to ensure public health and safety.

#### **PROGRAM NARRATIVE**

#### Link to City Goals:

Implements Key Strategies # 1: "Responsibly deliver excellent services", # 2: "Encourage active community participation and involvement", # 4: "Continually assess trends affecting the community and proactively respond", # 6: "Create opportunities and learn from successes and failures", and # 7: "Communicate our success through stories and testimonials".

#### **Objectives:**

Investigate and respond to complaints from the public, other departments and alderpersons in a timely and professional manner and take the necessary enforcement steps to achieve compliance.

Improve the level of inspection services offered to the community by thorough review and discussion of current practices and procedures.

Provide inspection services in a timely and effective manner.

Perform site plan review and inspections to ensure compliance with established City codes.

Monitor compliance of approved building plans and applicable codes on construction projects and provide feedback to designers, builders and the public.

Utilize code enforcement procedures that are more streamlined and efficient due to an increased use of technology.

Work cooperatively with the Assessor's Office to provide property data, saving staff time and resources.

Continue to develop efficiencies and integration of approval proccesses and workflows with CED - Planning.

#### Major Changes in Revenue, Expenditures, or Programs:

As part of the budget process, the Inspections fee structure was reviewed against comparable municipalities, as well as personnel and fixed costs necessary to perform work related to each permit type. With the adoption of this budget, Inspection Fees are proposed to change as follows:

One and Two Family Dwelling Permits:

Building Permit Fee Increase from \$10/100sq ft to \$15/100sq ft

Plan Exam/Review Fee Increase from \$4/100sq ft to \$6/100sq ft

(estimated revenues \$18,000)

Sign Permits - Increase from \$40 to \$100 (estimated revenue \$7,500)

Minimum Permit Fee (applies to all Inspection fees) - Increase from \$40 to \$50 (estimated revenue \$18,000) Zoning Variance Fee - Increase from \$125 to \$350 (estimated revenue \$4,000)

This budget acknowledges personnel changes, reflected in salary/fringe increases, as follows:

Create 1.0 FTE Code Compliance Inspector, funded from Assessor transfer of 0.7 FTE and increased permit revenue noted above.

Inspections/Licensing & Plan Review

Business Unit 17036

## PROGRAM BUDGET SUMMARY

	Actual				Budget						
Description		2021		2022	Ad	dopted 2023	Am	ended 2023		2024	
D											
Revenues	_		_		_		_		_		
430800 Heating License	\$	-	\$	1,000	\$	100	\$	100	\$	100	
440100 Building Permits		413,656		625,495		425,000		425,000		486,000	
440200 Electrical Permits		171,114		139,473		171,000		171,000		171,000	
440300 Heating Permits		94,686		94,410		95,000		95,000		95,000	
440400 Plumbing & Sewer Permits		86,237		79,856		85,000		85,000		85,000	
440600 State Building Permits		4,400		4,920		4,000		4,000		4,000	
440700 Signs Permits		4,600		7,986		5,000		5,000		12,500	
460900 Weed Cutting		12,880		10,025		16,000		16,000		16,000	
480100 General Charges for Svc		66,018		72,767		66,000		66,000		66,000	
504000 Board of Appeals		1,475		2,835		2,000		2,000		6,000	
Total Revenue	\$	855,066	\$	1,038,767	\$	869,100	\$	869,100	\$	941,600	
Expenses											
610200 Labor Pool Allocations	\$	436,351	\$	381,007	\$	483,189	\$	483,189	\$	534,146	
610500 Overtime Wages		246		2,728		2,000		2,000		-	
610800 Part-Time Wages		6,168		5,218		15,494		15,494		15,494	
615000 Fringes		126,846		111,565		149,225		149,225		219,791	
640800 Contractor Fees		6,856		4,934		6,000		6,000		6,000	
Total Expense	\$	576,467	\$	505,452	\$	655,908	\$	655,908	\$	775,431	

#### **DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000**

None

	2021 ACTUAL	2022 ACTUAL	2023 YTD ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 BUDGET
Charges for Services						
430800 Heating License	_	1,000	_	100	100	100
440100 Building Permits	413,656	625,495	251,102	425,000	425,000	486,000
440200 Electrical Permits	171,114	139,473	37,536	171,000	171,000	171,000
440300 Heating Permits	94,686	94,410	28,260	95,000	95,000	95,000
440400 Plumbing & Sewer Permits	86,237	79,856	24,447	85,000	85,000	85,000
440600 State Building Permits	4,400	4,920	1,720	4,000	4,000	4,000
440700 Signs Permits	4,600	7,986	2,936	5,000	5,000	12,500
460900 Weed Cutting	12,880	10,025	· -	16,000	16,000	16,000
480100 General Charges for Service	66,617	76,327	32,162	66,300	66,300	66,300
500100 Fees & Commissions	· -	· -	· -	-	-	30,000
500200 Zoning & Subdivision Fees	14,865	18,925	12,675	18,000	18,000	34,000
504000 Board of Appeals	1,475	2,835	1,165	2,000	2,000	6,000
TOTAL PROGRAM REVENUES	870,530	1,061,252	392,003	887,400	887,400	1,005,900
Salaries						
610100 Regular Salaries	1,209,672	1,247,576	566,181	1,321,484	1,321,484	1,332,336
610200 Labor Pool Allocations	372,526	337,069	207,784	627,515	627,515	534,146
610400 Call Time Wages	39	-	-	600	600	-
610500 Overtime Wages	583	4,927	6,679	7,937	7,937	1,462
610800 Part Time Wages	6,168	5,218	1,479	15,494	15,494	15,494
611000 Other Compensation	1,770	1,478	1,343	1,315	1,315	-
611400 Sick Pay	17,598	10,817	2,028	-	-	-
611500 Vacation Pay	227,604	216,787	85,729	-	-	
615000 Fringes	650,158	655,608	304,257	734,210	734,210	749,595
TOTAL PERSONNEL	2,486,118	2,479,480	1,175,480	2,708,555	2,708,555	2,633,033
Training~Travel						
620100 Training/Conferences	7,778	12,139	3,482	13,350	13,350	14,500
620600 Parking Permits	15,412	11,378	8,943	12,120	12,120	12,120
TOTAL TRAINING / TRAVEL	23,190	23,517	12,425	25,470	25,470	26,620
Supplies						
630100 Office Supplies	2,145	2,085	930	3,000	3,000	3,000
630200 Subscriptions	2,124	2,167	375	2,250	2,250	2,250
630300 Memberships & Licenses	2,877	10,933	2,809	15,330	15,330	15,370
630500 Awards & Recognition	285	270	28	565	565	565
630700 Food & Provisions	434	439	77	450	450	450
630901 Shop Supplies	228	214	107	200	200	200
631500 Books & Library Materials	-	-	446	400	400	400
632001 City Copy Charges	6,224	7,467	1,475	10,250	10,250	8,500
632002 Outside Printing	5,436	5,553	3,484	4,700	4,700	4,700
632102 Protective Clothing	1	37	65	200	200	200
632700 Miscellaneous Equipment	3,900	1,751	1,465	1,700	1,700	3,500
TOTAL SUPPLIES	23,654	30,916	11,261	39,045	39,045	39,135
Purchased Services						
640202 Recording Filing/Fees	90	30	70	75	75	75
640400 Consulting Services	74,960	57,642	13,677	16,200	65,100	17,000
640800 Contractor Fees	6,876	4,934	670	6,000	6,000	6,000
641200 Advertising	1,692	14,885	8,159	13,333	13,333	13,500
641307 Telephone	1,714	1,759	794	1,800	1,800	1,800
641308 Cellular Phones	4,729	4,579	2,356	4,973	4,973	4,973
642400 Software Support	1,800	3,145	1,130	1,500	1,500	1,500
642501 CEA Operations/Maint.	12,890	16,478	3,884	18,226	18,226	21,594
642502 CEA Depreciation/Replace.	12,751	12,792	2,813	13,832	13,832	17,308
659900 Other Contracts/Obligation	74,817	54,630	25,059	25,500	25,500	25,200
TOTAL PURCHASED SVCS	192,319	170,874	58,612	101,439	150,339	108,950
TOTAL EXPENSE	2,725,281	2,704,787	1,257,778	2,874,509	2,923,409	2,807,738

# CITY OF APPLETON 2024 BUDGET

## HOUSING AND COMMUNITY DEVELOPMENT GRANTS

Director Community & Economic Development: Kara J. Homan

Deputy Director Community & Economic Development: David M. Kress

#### MISSION STATEMENT

The primary goal of the City's Housing and Community Development Grant programs is the creation of a thriving urban community and improved quality of life in neighborhoods through provision of assistance to low-income households in the forms of affordable homeowner and rental housing opportunities, neighborhood education and revitalization projects.

#### **DISCUSSION OF SIGNIFICANT 2023 EVENTS**

#### Community Development Block Grant (CDBG & CDBG-CV)

For the 2023-2024 award of \$573,200, \$128,829 was allocated for City programs (City administrative expenses, Homeowner Rehabilitation and Neighborhood Programs) and \$444,371 was awarded through a competitive application process.

Grant closeout for rounds 1 and 2 of COVID-19-related CDBG-CV grants. These funds were allocated during the pandemic to community partners that administered housing assistance, prevention and diversion programming, at-risk youth programming, street outreach efforts, small business support, and emergency shelter activities. CDBG-CV Round 3 is expected to provide winter warming shelter funding for the winter of 2023-2024.

The 2022 Consolidated Annual Performance Evaluation Report (CAPER) and 2023 Annual Action Plan were prepared and submitted to the federal Housing and Urban Development Department (HUD).

Emergency Housing & Homeless Grant Program/Housing Assistance Programs Grant (EHH/HAP & ESG-CV)
The City, in collaboration with Pillars Inc., ADVOCAP, Salvation Army of the Fox Cities, and Harbor House, was successful in

The City, in collaboration with Pillars Inc., ADVOCAP, Salvation Army of the Fox Cities, and Harbor House, was successful in applying for Emergency Homeless and Housing (EHH) grant funds for the 2023-2024 program year, requesting \$296,768.

## Continuum of Care Programs (CoC) #1 (RRH), #2 (RRH EXP), #3 (HP RRH) & #4 (CE-SSO)

In 2023, the City, in collaboration with Pillars Inc., Salvation Army of the Fox Cities, and ADVOCAP, was successful in renewing all three of the Rapid Re-Housing (RRH) program grants and the CoC CE-SSO grant. This role has been responsible for all Coordinated Entry duties in the Fox Cities Continuum of Care under the City of Appleton umbrella since May 2020. All three CoC RRH grants operate October 1, 2023-September 30, 2024, while the CoC CE-SSO grant operates on a July 1, 2023-June 30, 2024 program year.

#### **Homeowner Rehabilitation Loan Program**

This program benefits the City of Appleton by improving residential properties where property owners were unable to obtain financing to make the improvements on their own. In 2023, the Homeowner Rehabilitation Loan Program is projected to rehabilitate 20-24 owner-occupied housing units and invest nearly \$500,000 in home improvement loans.

#### Neighborhood Program (NP)

Staff continues to promote competitive grant funds available to registered neighborhoods through The Neighborhood Grant Program (TNGP). Grants were awarded to three neighborhoods in 2023 - Erb Park (Kaleidescope Academy Mural), Historic Central (PorchFest), and Lawrence/City Park (Annual Block Party).

#### **MAJOR 2024 OBJECTIVES**

The following grant-funded programs are intended to benefit both low- and moderate-income (LMI) households and eliminate slum and blight conditions in the City. Below are the specific objectives of each of these programs:

#### Homeowner Rehabilitation Loan Program (HRLP)

(Program Year: April 1 to March 31)

- Improve Appleton's affordable single-family homes by rehabilitating 24 homes for LMI homeowners

#### Neighborhood Program (NP)

(Program Year: April 1 to March 31)

- Award grants to the participating registered neighborhoods from CDBG and general funds based on the application criteria

#### **Community Development Block Grant (CDBG)**

(Program Year: April 1 to March 31)

- Conduct program evaluation, identify best practices for CDBG program administration, and better integrate the CDBG program with City plans, programs, and strategic initiatives, while ensuring conformance with existing City CDBG Policy and the CDBG Consolidated Plan.
- Begin preparations for an update to the City's CBBG Consolidated Plan 2025 to 2029
- Deliver programming in alignment with HUD's CDBG National Objectives LMI Benefit; Eliminating Slum & Blight; and Urgent Local Need and the City's 2020-2024 Consolidated Plan.

#### Continuum of Care Rapid Re-Housing Grant (COC RRH) #1, #2, #3 and #4

(Program Year: October 1 to September 30)

- Provide for adequate and successful operation of transitional and permanent supportive housing programs
- Provide for utilization of Housing First Model

#### **Emergency Housing & Homeless Grant/Housing Programs (EHH/HAP)**

(Program Year: July 1 to June 30)

- Prevent homelessness among City of Appleton residents through housing counseling and financial assistance
- Provide essential services and adequate facilities for transitional housing and Rapid Re-Housing program participants utilizing the Housing First Model
- Provide emergency shelter and associated services to persons experiencing homelessness

DEPARTMENT BUDGET SUMMARY											
	Programs		Ac	tual				Budget			%
Unit	Title		2021		2022	Ad	opted 2023	Amended 2023		2024	Change *
F	Program Revenues	\$	2,598,211	\$	2,342,074	\$	1,721,127	\$ 1,721,127	\$	1,760,547	2.29%
F	Program Expenses										
2100	CDBG		863,182		614,729		544,453	568,419		543,216	-0.23%
2140	Emergency Shelter		805,592		645,040		281,192	281,192		296,768	5.54%
2150	Continuum of Care		341,122		353,289		353,136	353,136		339,919	-3.74%
2170	Homeowner Rehab Loan		435,620		529,743		462,346	1,201,651		460,644	-0.37%
2180	Neighborhood Program		3,423		2,361		83,791	85,179		123,000	46.79%
	TOTAL	\$	2,448,939	\$	2,145,162	<b> </b> \$	1,724,918	\$ 2,489,577	\$	1,763,547	2.24%
Expens	ses Comprised Of:										
Personi	nel		236,280		217,898		224,082	224,082		239,032	6.67%
Training	g & Travel		2,521		8,766		7,860	7,860		7,880	0.25%
Supplie	s & Materials		1,125		1,713		2,567	2,567		2,800	9.08%
Purchas	sed Services		3,342		4,029		7,890	10,745		6,590	-16.48%
	aneous Expense		2,205,671		1,912,756		1,482,519	2,244,323		1,507,245	1.67%
Full Tin	Full Time Equivalent Staff:										
Personi	nel allocated to programs		2.35		2.35		2.35	2.35		2.35	

<sup>\* %</sup> change from prior year adopted budget

**Community Development Block Grant** 

**Business Unit 2100** 

#### PROGRAM MISSION

In order to provide decent housing, create suitable living environments and expand economic opportunities for low-income persons, the City will administer the receipt and expenditure of Federal Community Development Block Grant (CDBG) proceeds for affordable housing rehabilitation, public facilities improvements, neighborhood revitalization projects, provision of public services and various other community development projects.

#### **PROGRAM NARRATIVE**

#### Link to City Goals:

Implement Key Strategy #2: "Encourage active community participation and involvement".

#### Objectives:

The creation of a thriving urban community through provision of projects and programs that provide benefit to low- and moderate-income (LMI) households and meet other national CDBG objectives - elimination of slum and blight; and responding to urgent needs.

Creating synergies and alignment between CDBG funding allocations with various city plans and initiatives, and support community-wide goals and non-profits.

#### Major changes in Revenue, Expenditures, or Programs:

Revenues and expenditures associated with this program are subject to the final entitlement award amount, as well as the Community and Economic Development Committee and Common Council approval of CDBG subrecipient awards.

No CDBG funding is anticipated to be allocated to the City's Housing Rehabilitation program, as that program is projected to be self-sustaining in FY2024. The balance of funding will be allocated to the City and partner programming in alignment with the City's CDBG Policy.

The estimated award for the 2024-2025 program year is \$583,216. The allocation of the funds is as follows:

CDBG - Community Development/Finance Admin	\$ 84,051	*
The Neighborhood Grant	40,000	
City programs/projects	100,000	
Awarded through competitive application process	359,165	
Total estimated award	\$ 583,216	

<sup>\*</sup> Includes requirement for fair housing services.

Target funding for 2024 is an estimate based on the last three years' average, excluding CV funding.

Community Development Block Grant

**Business Unit 2100** 

#### **PROGRAM BUDGET SUMMARY**

	Actual				Budget						
Description		2021		2022	Add	opted 2023	Ame	ended 2023		2024	
Revenues											
421000 Federal Grants	\$	863,182	\$	652,747	\$	544,453	\$	544,453	\$	543,216	
Total Revenue	\$	863,182	\$	652,747	\$	544,453	\$	544,453	\$	543,216	
Expenses											
610100 Regular Salaries	\$	10,937	\$	23,639	\$	36,956	\$	36,956	\$	32,039	
610500 Overtime Wages		219		-		· -		-		· <u>-</u>	
615000 Fringes		5,327		9,609		15,411		14,896		19,992	
620100 Training/Conferences		350		5,853		2,975		3,490		3,500	
630100 Office Supplies		-		147		127		127		150	
630300 Memberships & Licenses		940		940		940		940		950	
632001 City Copy Charges		-		-		500		500		500	
640100 Accounting/Audit Fees		-		-		1,460		1,460		1,460	
641200 Advertising		384		340		400		400		400	
641307 Telephone		48		49		60		60		60	
660800 Block Grant Payments		844,977		574,152		485,624		509,590		484,165	
Total Expense	\$	863,182	\$	614,729	\$	544,453	\$	568,419	\$	543,216	

#### DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

#### **Block Grant Allocations and Payments**

Fair Housing Services	\$ 25,000
City programs & projects	100,000
Awards to subrecipients	 359,165
	\$ 484,165

#### **Summary of the Appleton CDBG Allocation Process**

Each program year, administration costs, funding for fair housing requirements, the Homeowner Rehabilitation Loan Program and the Neighborhood Program, plus any other City projects and programs that qualify for CDBG funding, are subtracted from the entitlement award amount to determine an adjusted dollar figure of CDBG funds available for subrecipient projects.

# CITY OF APPLETON 2024 BUDGET HOUSING, HOMELESS AND BLOCK GRANTS

Emergency Housing & Homeless Grant/Housing Assistance Programs (EHH/HAP)

**Business Unit 2140** 

#### PROGRAM MISSION

To promote efficient and cooperative use of resources by local non-profit agencies for the benefit of persons in need of emergency shelter, transitional housing and homeless prevention services in the City of Appleton and the greater Fox Cities region.

#### **PROGRAM NARRATIVE**

#### Link to City Goals:

Implement Key Strategy #2: "Encourage active community participation and involvement".

#### Objectives:

The purpose of this grant is to benefit persons in need of emergency shelter, transitional housing and homeless prevention services. Emergency Housing & Homeless Grant/Housing Assistance Programs (EHH/HAP) funds are disbursed by the Wisconsin Department of Administration through a competitive grant application process.

As the lead fiscal and administrative agent, the City of Appleton applies for EHH/HAP funding in collaboration with other local non-profit partners. The City serves as a pass-through for funding to local non-profit agencies that meet the niche requirements of the EHH/HAP program. In exchange for serving as the lead fiscal and administrative agent, the City of Appleton receives a small amount of funding for administration costs. The City uses some of the administration funds to support the Homeless Management Information System (HMIS), a statewide information system maintained by the Institute for Community Alliances as the lead organization for the State of Wisconsin.

EHH/HAP funds may be used in the following areas related to emergency shelter and housing programs: rapid rehousing programs, homeless prevention programs, emergency shelter programs, street outreach programs, HMIS, and administration costs. The shelter programs may include shelters for victims of domestic violence, runaway adolescents, and persons with disabilities, as well as generic shelter and transitional housing programs. Any city, county or private non-profit agency may apply for funding during the State's annual competition for EHH/HAP funding.

The current partner agencies receiving EHH/HAP funding are: Pillars, Inc., ADVOCAP, Salvation Army of the Fox Cities, and Harbor House.

#### Major changes in Revenue, Expenditures, or Programs:

The budgeted 2024 ESG grant award is an estimate based on the 2023-2024 EHH Grant Submission (dated 6/8/2023).

## CITY OF APPLETON 2024 BUDGET HOUSING, HOMELESS AND BLOCK GRANTS

Emergency Housing & Homeless Grant/Housing Assistance Programs (EHH/HAP)

**Business Unit 2140** 

#### **PROGRAM BUDGET SUMMARY**

	Actual					Budget						
Description		2021		2022	Ad	opted 2023	Am	ended 2023		2024		
Revenues												
422400 Miscellaneous State Aids	\$	782,409	\$	645,330	\$	281,192	\$	281,192	\$	296,768		
423000 Miscellaneous Local Aids		23,183		-		-		-				
Total Revenue	\$	805,592	\$	645,330	\$	281,192	\$	281,192	\$	296,768		
Expenses												
610100 Regular Salaries	\$	47,650	\$	22,245	\$	19,763	\$	19,763	\$	20,923		
615000 Fringes		22,442		10,071		9,741		9,741		8,581		
663000 Other Grant Payments		735,500		612,724		251,688		251,688		267,264		
Total Expense	\$	805,592	\$	645,040	\$	281,192	\$	281,192	\$	296,768		

#### DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

Other Grant Payments
Subrecipient Awards

	Е	SH/HPP	H	HAP RRH	НА	P HP RRH	Total
ADVOCAP	\$	-	\$	61,032	\$	-	\$ 61,032
Pillars		68,423		28,000		59,809	\$ 156,232
Harbor House DV Shelter		50,000		-		-	\$ 50,000
	\$	118,423	\$	89,032	\$	59,809	\$ 267,264

## CITY OF APPLETON 2024 BUDGET HOUSING, HOMELESS AND BLOCK GRANTS

**Continuum of Care Program (CoC)** 

**Business Unit 2150** 

#### **PROGRAM MISSION**

To provide necessary case management and support services to individuals and families enrolled in transitional and permanent supportive housing programs, the City of Appleton will serve as a pass-through entity and administer funds to local non-profit organizations that directly serve the target population in Appleton and the Fox Cities.

#### PROGRAM NARRATIVE

#### Link to City Goals:

Implement Key Strategy #2: "Encourage active community participation and involvement".

#### Objectives:

Continuum of Care (CoC) funds support programs that offer both housing opportunities and related support services for persons transitioning from homelessness to independent living. Specifically, CoC funds support housing in the following environments: (1) transitional housing; (2) permanent housing for homeless persons with disabilities; (3) other types of innovative supportive housing for homeless people.

CoC funds are disbursed by the U.S. Department of Housing & Urban Development, but are awarded to the City of Appleton as a partner in the Balance of State (Wisconsin) via a competitive grant application process. As the lead fiscal and administrative agent, the City of Appleton applies for four separate CoC grants in collaboration with other local non-profit partners -- three grants are for collaborative Rapid Re-Housing programs (RRH) and the fourth grant, the CE-SSO grant, is an administrative grant that supports the City's Coordinated Entry Specialist role. The role is responsible for all Coordinated Entry duties in the Fox Cities Continuum of Care.

responsible for all Coordinated Entry duties in the Fox Cities Continuum of Care. The City serves as the lead agency for this funding to local non-profit agencies that meet the niche requirements of the CoC program. Three agencies, Pillars, Inc., Salvation Army, and ADVOCAP, receive RRH funding through two of the four grants, with Pillars, Inc. receiving the third RRH award solely, and the City being the direct recipient of the fourth grant (CE-SSO). In exchange for serving as the lead fiscal and administrative agent, the City also receives a small amount of funding for administration costs. Major changes in Revenue, Expenditures, or Programs: No major changes.

## CITY OF APPLETON 2024 BUDGET HOUSING, HOMELESS AND BLOCK GRANTS

Continuum of Care Program (COC)

**Business Unit 2150** 

#### **PROGRAM BUDGET SUMMARY**

	Actual				Budget						
Description	2021			2022	Adopted 2023		Amended 2023			2024	
Revenues 422400 Miscellaneous State Aids Total Revenue	<u>\$</u>	339,097 339,097	\$	331,979 331,979	\$	353,136 353,136	\$	353,136 353,136	\$	339,919 339,919	
Expenses		•		•				•		·	
610100 Regular Salaries	\$	34,520	\$	38,697	\$	31,330	\$	31,330	\$	48,583	
615000 Fringes		16,249		18,292		15,350		15,350		13,270	
620100 Training/Conferences		1,751		2,493		3,290		3,290		3,300	
620600 Parking Permits		420		420		480		480		480	
630100 Office Supplies		_		431		1,000		1,000		1,000	
630300 Memberships & Licenses		185		195		-		_		200	
641307 Telephone		249		339		270		270		270	
663000 Other Grant Payments		287,748		292,422		301,416		301,416		272,816	
Total Expense	\$	341.122	\$	353.289	\$	353.136	\$	353.136	\$	339.919	

#### **DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000**

#### Other Grant Payments

Awards and loans to community organizations and individuals for the benefit of low- and moderate-income (LMI) persons:

ADVOCAP Pillars, Inc. Salvation Army

		COC #1	COC #2	COC #3			
RRH		HP RRH	RRH EXP	Total			
	\$	47,688	\$ -	\$ 15,488	\$	63,176	
		22,240	62,780	25,320	\$	62,780	
		106,024	-	40,836	\$	146,860	
	\$	175,952	\$ 62,780	\$ 81,644	\$	272,816	

**Homeowner Rehabilitation Loan Program** 

**Business Unit 2160/2170/2190** 

#### PROGRAM MISSION

In order to assist low- and moderate-income (LMI) homeowners in protecting the investment in their single-family homes or owner-occupied duplex, the Homeowner Rehabilitation Loan Program (HRLP) will utilize CDBG funds, HOME Homeowner funds, and Lead Hazard Control funds to provide them with no interest/no monthly payment loans to make necessary repairs and eliminate lead-based paint hazards to increase the value and extend the life of their homes.

#### PROGRAM NARRATIVE

#### Link to City Goals:

Implements Key Strategies #2: "Encourage active community participation and involvement" and #7: "Communicate our success through stories and testimonials".

#### **Objectives:**

Provide LMI homeowners in the City of Appleton with financial and related technical assistance for the rehabilitation of their single-family homes or owner-occupied duplexes in order to maintain affordable home ownership opportunities for all residents.

The HRLP is a revolving loan program supported by the following funding sources:

- Program Income from the repayment of HOME Homeowner Rehabilitation loans (Business Unit 2160)
- Program Income from the repayment of HOME Rental Rehabilitation loans (Business Unit 2160)
- CDBG funds from the U.S. Department of Housing and Urban Development (HUD) (Business Unit 2170)
- Program Income from the repayment of CDBG loans (Business Unit 2170)
- Program Income from the repayment of Lead Hazard Control Grant loans (Business Unit 2190)

#### Major changes in Revenue, Expenditures or Programs:

Due to an increase in loan repayments in 2023, new CDBG funding is not being requested for the program. In 2024, the program will be fully self-sustaining. All project and program delivery costs will be paid out of program income. In the future, if program income decreases, the program may request new CDBG funds.

Homeowner Rehabilitation Loan Program

**Business Unit 2160/2170/2190** 

#### **PROGRAM BUDGET SUMMARY**

	Act	tual		Budget						
Description	2021		2022	Ad	opted 2023	Am	ended 2023		2024	
Revenues				_						
421000 Federal Grants	\$ 137,225	\$	113,682	\$	45,000	\$	45,000	\$	-	
471000 Interest on Investments	(133)		(429)		-		-		-	
505000 Project Repayments	453,248		598,765		417,346		417,346		460,644	
Total Revenue	\$ 590,340	\$	712,018	\$	462,346	\$	462,346	\$	460,644	
Expenses										
610100 Regular Salaries	\$ 80,087	\$	78,175	\$	77,763	\$	77,763	\$	76,282	
615000 Fringes	18,854		17,167		18,283		18,283		19,362	
620100 Training/Conferences	_		-		600		600		600	
641307 Telephone	55		56		50		50		60	
641308 Cellular Phones	249		339		150		150		340	
659900 Other Contracts/Obligation	2,351		2,907		5,500		8,355		4,000	
660800 Block Grant Payments	333,709		280,948		205,000		601,405		295,000	
663000 Other Grant Payments	315		150,151		155,000		495,045		65,000	
Total Expense	\$ 435,620	\$	529,743	\$	462,346	\$	1,201,651	\$	460,644	

#### **DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000**

**Block Grant Payments** 

Loans to low- and moderate-income households for the rehabilitation of their homes.

Rehab projects

295,000 295,000

**Other Grant Payments** 

Loans to low- and moderate-income households for the rehabilitation of their homes.

Rehab projects

65,000 65,000

Neighborhood Program Business Unit 2180

#### PROGRAM MISSION

For the benefit of Appleton neighborhoods, the Neighborhood Program (NP) will help create and/or maintain suitable living environments by providing opportunities that encourage and facilitate private and public investment in residential and commercial areas of the City. This community investment provides the impetus for overall neighborhood improvements -- such as strengthening existing neighborhoods, attracting new businesses, and enhancing public spaces -- that contribute to the social, cultural and economic vitality of neighborhoods.

#### PROGRAM NARRATIVE

#### Link to City Goals:

Implements Key Strategies #2: "Encourage active community participation and involvement" and #7: "Communicate our success through stories and testimonials".

#### Objectives:

Foster communication between neighborhoods and the City of Appleton by providing the expertise and technical assistance in administering the City's Neighborhood Program, including:

- Assist residents with how to register their neighborhood;
- Market the program to City residents;
- Work with Appleton residents, other City staff and outside agencies to leverage resources to help improve Appleton's neighborhoods.

Incorporate the use of multiple CDBG national objectives as a means of facilitating and completing projects in a timely and effective manner.

#### Major changes in Revenue, Expenditures or Programs:

Grant funds will continue to be available to registered neighborhoods through the CDBG and tax levy funding sources. Neighborhood grants totaling \$80,000 (CDBG) and \$3,000 (General Fund) are anticipated in 2024. The Neighborhood Program will request \$40,000 in additional CDBG funding for 2024. Of the existing \$80,000 available in 2023, we anticipate either awarding \$40,000 of that balance or having to return it to HUD due to timing of the original award. After drawing down funds from prior year allocations, this budget includes a request of \$3,000 for the general fund source that is available to all neighborhoods, not just those limited neighborhoods qualified by HUD.

Neighborhood Program Business Unit 2180

#### **PROGRAM BUDGET SUMMARY**

	Actual					Budget							
Description	2021			2022		Adopted 2023		ended 2023		2024			
Revenues													
411000 Property Tax	\$	3,000	\$	3,000	\$	3,000	\$	3,000	\$	3,000			
421000 Federal Grants		-		-		80,000		80,000		120,000			
Total Revenue	\$	3,000	\$	3,000	\$	83,000	\$	83,000	\$	123,000			
Expenses 660800 Block Grant Payments	\$	_	\$	_	\$	80.000	\$	80,000	\$	120,000			
663000 Other Grant Payments	Ψ	3,423	Ψ	2,361	Ψ	3,791	Ψ	5,179	Ψ	3,000			
Total Expense	\$	3,423	\$	2,361	\$	83,791	\$	85,179	\$	123,000			

#### DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

**Block Grant Payments** 

Targeted neighborhood investment grants

to create strong neighborhoods \_\$

\$ 120,000 \$ 120,000

	2021 ACTUAL	2022 ACTUAL	2023 YTD ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 BUDGET
Program Revenues						
411000 Property Tax	3,000	3,000	_	3,000	3,000	3,000
421000 Federal Grants	1,000,405	766,429	99,636	669,453	669,453	663,216
422400 Miscellaneous State Aids	1,121,505	977,309	117,691	634,328	634,328	636,687
423000 Miscellaneous Local Aids	23,186	-	-	-	-	-
471000 Interest on Investments	(133)	(430)	212	_	_	_
505000 Project Repayments	453,248	598,766	66,760	417,346	417,346	460,644
TOTAL PROGRAM REVENUES	2,601,211	2,345,074	284,299	1,724,127	1,724,127	1,763,547
Personnel						
610100 Regular Salaries	159,211	147,982	39,185	165,812	165,812	177,827
610500 Overtime Wages	1,334	-	-	-	-	-
611400 Sick Pay	347	396	-	-	-	-
611500 Vacation Pay	12,514	14,058	3,482	-	-	-
615000 Fringes	62,874	55,462	15,499	58,270	58,270	61,205
TOTAL PERSONNEL	236,280	217,898	58,166	224,082	224,082	239,032
Training~Travel						
620100 Training/Conferences	2,101	8,346	192	7,380	7,380	7,400
620600 Parking Permits	420	420	480	480	480	480
TOTAL TRAINING / TRAVEL	2,521	8,766	672	7,860	7,860	7,880
Supplies						
630100 Office Supplies	-	578	-	1,127	1,127	1,150
630300 Memberships & Licenses	1,125	1,135	940	940	940	1,150
632001 City Copy Charges	<u> </u>	=		500	500	500
TOTAL SUPPLIES	1,125	1,713	940	2,567	2,567	2,800
Purchased Services						
640100 Accounting/Audit Fees	<del>-</del>	<u>-</u>	-	1,460	1,460	1,460
641200 Advertising	384	340	-	400	400	400
641307 Telephone	351	444	87	380	380	390
641308 Cellular Phones	249	339	62	150	150	340
659900 Other Contracts/Obligation	2,358	2,906	124	5,500	8,355	4,000
TOTAL PURCHASED SVCS	3,342	4,029	273	7,890	10,745	6,590
Miscellaneous Expense						
660800 Block Grant Payments	1,178,686	855,100	282,373	770,624	1,190,995	899,165
663000 Other Grant Payments	1,026,985	1,057,656	168,197	711,895	1,053,328	608,080
TOTAL MISCELLANEOUS EXP	2,205,671	1,912,756	450,570	1,482,519	2,244,323	1,507,245
TOTAL EXPENSE	2,448,939	2,145,162	510,621	1,724,918	2,489,577	1,763,547

# CITY OF APPLETON 2024 BUDGET HOUSING AND COMMUNITY DEVELOPMENT GRANTS SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE (DEFICIT)

Revenues	021 ctual	 2022 Actual	 2023 Budget	P	2023 rojected*	2024 Budget	
Property Taxes Intergovernmental Other Total Revenues	 3,000 145,096 453,115 601,211	 3,000 1,743,738 598,336 2,345,074	\$ \$ 3,000 1,303,781 417,346 1,724,127		\$ 3,000 1,303,781 417,346 1,724,127		3,000 1,299,903 460,644 1,763,547
Expenses							
Program Costs Total Expenses	 448,939 448,939	2,145,162 2,145,162	1,724,918 1,724,918		2,489,577 2,489,577	_	1,763,547 1,763,547
Revenues over (under) Expenses	152,272	199,912	(791)		(765,450)		-
Other Financing Sources (Uses)							
Operating Transfers In		 	 				
Net Change in Equity	152,272	199,912	(791)		(765,450)		-
Fund Balance - Beginning Residual Equity Transfers Out	 418,038	 570,310 <u>-</u>	 770,222		770,222		4,772
Fund Balance - Ending	\$ 570,310	\$ 770,222	\$ 769,431	\$	4,772	\$	4,772

 $<sup>^{\</sup>star}$  Due to the variability of the various grant awards, the 2023 amended budget figures have been used

# **SPECIAL REVENUE FUNDS** NOTES

**CITY OF APPLETON 2024 BUDGET** 

NOTES	

#### **Industrial Park Land**

Business Unit 4280/4281

#### PROGRAM MISSION

The Industrial Park Land Fund is the clearing house for the City's industrial and business park land sale revenue, acquisition of associated land, and land development costs associated with industrial/business park infrastructures. This fund is utilized for these purposes, exclusive of the industrial/business park areas developed and financed with tax incremental financing district(s).

#### **PROGRAM NARRATIVE**

#### Link to City Goals:

Implements Key Strategy # 4: "Continually assess trends affecting the community and proactively respond".

#### Objectives:

The 2024 budget includes funds for maintenance of the remaining 2.28 acres of land and berm maintenance in the City's Northeast Business Park in addition to the Southpoint Commerce Park. This includes weed cutting, soil testing, environmental reviews, surveys, real estate commissions, title insurance, and other costs associated with selling land. Maintenance costs and rental income associated with the home and land acquired in 2016 at 110 and 210 W Edgewood Drive are also included in this budget. In addition, funds to cover the cost of lighting the two business park identification signs marking the main entrances to the Northeast Business Park and Southpoint Commerce Park are included in this budget. There are currently four parcels sold in the Northeast Business Park that remain undeveloped. Per the covenants, the owners have one year to develop these parcels. The City has first right of refusal on these properties if the current owners wish to sell.

#### Major changes in Revenue, Expenditures or Programs:

Funds are not included in the 2024 budget for the potential repurchase of lots in the Northeast Business Park and Southpoint Commerce Park that may fall out of compliance with the protective covenants for construction. Since purchases are only made at the direction of the Common Council, if any such parcels become available, a separate action to purchase the parcel(s) will be brought forward in 2024.

Rental income includes leasing the home at 110 W Edgewood and farmland associated with the Edgewood Drive properties. Due to site constraints, the lease rate for the 21.25 farmable acres on Edgewood Drive was set at \$66.15 per acre.

Revenues and expenditures previously reflected in this section of the budget for the Southpoint Commerce Park have been moved to the newly created TID #13.

	DEPARTMENT BUDGET SUMMARY										
	Programs	Actual						%			
Unit	Title		2021		2022	Adopted 2023	Α	mended 2023		2024	Change *
Prog	ram Revenues	\$	1,193,061	\$	160,039	\$ 184,326	\$	184,326	\$	12,876	-93.01%
Prog	ram Expenses	\$	52,473	\$	35,185	\$ 151,857	<b>  \$</b>	151,857	\$	61,659	-59.40%
Expense	es Comprised Of:										
Personne	el		-		-	-		-		-	N/A
Purchased Services			36,125		35,185	151,857		151,857		61,659	-59.40%
Capital Expenditures			16,348		-	-		-		-	N/A

## **Industrial Park Land**

Business Unit 4280/4281

#### PROGRAM BUDGET SUMMARY

		Act	ual Budget							
Description		2021		2022	Adopted 2023		Amended 2023			2024
Revenues										
471000 Interest on Investments	\$	(8,319)	\$	(57,993)	\$	-	\$	-	\$	-
500400 Sale of City Property		915,516		191,937		160,000		160,000		-
501500 Rental of City Property		35,864		26,095		24,326		24,326		12,876
592100 Transfer In - General		250,000		-		-		-		-
Total Revenue	\$	1,193,061	\$	160,039	\$	184,326	\$	184,326	\$	12,876
Expenses										
640400 Consulting Services	\$	10,467	\$	4,951	\$	90,000	\$	90,000	\$	30,000
641200 Advertising		9,352		16,133		18,000		18,000		13,602
641301 Electric		198		198		975		975		975
641306 Stormwater		5,313		6,830		7,053		7,053		7,053
642500 CEA Expense		2,109		-		-		-		-
659900 Other Contracts/Obligation		8,686		7,073		35,829		35,829		10,029
680903 Sanitary Sewers		16,348		-		-		-		-
Total Expense	\$	52,473	\$	35,185	\$	151,857	\$	151,857	\$	61,659

#### **DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000**

Consulting :	Services
--------------	----------

Platting and lot grading
Testing and analysis, title work and
due diligence for land sales

\$ 10,000
20,000
\$ 30.000

## **CITY OF APPLETON 2024 BUDGET**

## **INDUSTRIAL PARK LAND**

## SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE (DEFICIT)

Revenues		2021 Actual	 2022 Actual	 2023 Budget	2023 Projected		 2024 Budget
Interest Income Other Total Revenues	\$	(8,319) 35,864 27,545	\$ (57,993) 26,095 (31,898)	\$ 24,326 24,326	\$ - 24,326 24,326		\$ 12,876 12,876
Expenses							
Program Costs Total Expenses		52,473 52,473	35,185 35,185	151,857 151,857	_	151,857 151,857	61,659 61,659
Revenues over (under) Expenses		(24,928)	(67,083)	(127,531)		(127,531)	(48,783)
Other Financing Sources (Uses)							
Sale of City Property Transfer In - General Fund Total Other Financing Sources (Uses)		915,516 250,000 1,165,516	 191,937 - 191,937	160,000 - 160,000		160,000	 - - -
Net Change in Equity		1,140,588	124,854	32,469		32,469	(48,783)
Fund Balance - Beginning		1,054,227	 2,194,815	 2,319,669		2,319,669	 2,352,138
Fund Balance - Ending	\$ 2	2,194,815	\$ 2,319,669	\$ 2,352,138	\$	2,352,138	\$ 2,303,355

NOTES

#### **Community & Economic Development**

**Business Unit 4330** 

#### PROGRAM MISSION

This fund provides for the City's investment in the redevelopment of targeted areas of the City.

## **PROGRAM NARRATIVE** Link to City Goals: Implements Key Strategy # 2: "Encourage active community participation and involvement". Objectives: The City's updated Comprehensive Plan 2010-2030, including the downtown plan and Fox River chapters, the College North Neighborhood Plan, and the economic development strategic plan have identified areas where redevelopment may be appropriate. The ability of the City to acquire properties in these areas as they become available will enhance our ability to influence meaningful redevelopment. Supporting the retention, growth and longterm economic vitality of Appleton's businesses is also a priority. Project Amount Page No funds have been budgeted for 2024. If a development project arises, a separate action requesting applicable funding will be presented to the Council for approval at that time. Major changes in Revenue, Expenditures, or Programs: No major changes. **DEPARTMENT BUDGET SUMMARY** Budget **Programs** Actual Adopted 2023 Amended 2023 Unit **Title** 2021 Program Revenues (446) \$

3	1 4 1 10/	1 4 (2,012)	. Ψ	Ι Ψ	ι Ψ	ΙΨ
Program Expenses	- \$	- \$	- \$	- \$	- \$	N/A
Expenses Comprised Of:						
Personnel	-	-	-	-	-	N/A
Administrative Expense	-	-	-	-	-	N/A
Supplies & Materials	-	-	-	-	-	N/A
Purchased Services	-	-	-	-	-	N/A
Utilities	-	-	-	-	-	N/A
Repair & Maintenance	-	-	-	-	-	N/A
Capital Expenditures	-	-	-	-	-	N/A

## COMMUNITY DEVELOPMENT

**Business Unit 4330** 

#### **PROGRAM BUDGET SUMMARY**

		Act	ual		Budget						
Description		2021		2022	Adopted 2023	Amended 2023		2024			
Revenues 471000 Interest on Investments 503500 Other Reimbursements Total Revenue	\$	(446) - (446)	\$	(2,012)	\$ - - \$ -	\$ - - \$ -	\$		- - -		
Expenses 632700 Miscellaneous Equipment 640400 Consulting Services	\$	- -	\$	- -	\$ - -	\$ -	\$		- -		
Total Expense	\$	-	\$	-	\$ -	\$ -	\$				

#### DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

<u>None</u>

## **CITY OF APPLETON 2024 BUDGET**

## **COMMUNITY DEVELOPMENT**

## SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE (DEFICIT)

Revenues		2021 Actual		2022 Actual		2023 Budget	2023 Projected		2024 Budget	
Interest Income (Loss)	\$	(446)	\$	(2,012)	\$	-	\$	-	\$	-
Total Revenues		(446)		(2,012)	-					
Expenses										
Program Costs Total Expenses		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>
Revenues over (under) Expenses		(446)		(2,012)		-		-		-
Other Financing Sources (Uses)										
Proceeds of G.O. Debt Total Other Financing Sources (Uses)		-		-		<u>-</u>		<u>-</u>		-
Net Change in Equity		(446)		(2,012)		-		-		-
Fund Balance - Beginning		78,697		78,251		76,239		76,239		76,239
Fund Balance - Ending	\$	78,251	\$	76,239	\$	76,239	\$	76,239	\$	76,239

## **CITY OF APPLETON 2024 BUDGET**

## TAX INCREMENTAL FINANCING DISTRICTS

Community & Economic Development Director: Kara J. Homan Finance Director: Jeri A. Ohman, CPA

## CITY OF APPLETON 2024 BUDGET SPECIAL REVENUE FUNDS

#### Tax Incremental District #3

**Business Unit 2040** 

#### PROGRAM MISSION

Tax Incremental Financing (TIF) District #3 includes the area bounded by Richmond and Superior Streets, from the County Courthouse to the School Administration building. This program accounts for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

#### PROGRAM NARRATIVE

#### Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

#### Objectives:

Primary projects include the Green and Yellow Parking Ramps, the Radisson Paper Valley Hotel expansion, the Evans Title building, Appleton Retirement Community, the Copper Leaf Hotel, and the Richmond Terrace property. This district was scheduled to close in 2021, but in 2011 was designated as distressed as allowed by Act 310. This designation allows the extension of the district's life by up to ten years (2029) beyond the original termination date.

	General Fund Parking Utility		(	General Fund	
	Advance	Advance		Advance	Advance
1993	\$ -	\$ 129,877	2009	(568,726)	1,000,000
1994	-	604,290	2010	222,838	1,000,000
1995	-	703,516	2011	643,980	1,000,000
1996	-	1,254,622	2012	676,179	1,000,000
1997	639,211	764,308	2013	(417,512)	1,200,000
1998	1,141,212	787,831	2014	(1,360,888)	1,200,000
1999	1,756,773	827,222	2015	(1,428,932)	1,200,000
2000	1,774,640	868,584	2016	(2,000,000)	1,400,000
2001	1,341,515	1,568,974	2017	(1,500,000)	1,200,000
2002	2,235,558	969,870	2018	(1,500,000)	1,000,000
2003	1,498,145	1,892,733	2019	(1,500,000)	600,000
2004	1,575,103	1,338,592	2020	(1,150,000)	-
2005	393,108	800,000	2021	(1,000,000)	-
2006	207,763	900,000	2022	(1,250,000)	-
2007	423,151	900,000	2023	(1,092,427)	-
2008	239,309	900,000	2024	-	(1,150,000)
		•	12/31/24 Balance \$	-	\$ 25,860,419

#### Major changes in Revenue, Expenditures, or Programs:

Beginning in 2024, the annual property tax increments will be used to repay the Parking Utility until the closure of the TIF in 2029.

TIF #3 was amended in 2021 to transfer under-valued and under-utilized parcels to TIF #12 in order to encourage development, increase the tax base, and meet the goals and objectives as detailed in the Comprehensive Plan. This territory amendment was completed in February 2022.

DEPARTMENT BUDGET SUMMARY												
F	Programs	Actual							%			
Unit	Title		2021		2022	Add	pted 2023	An	nended 2023		2024	Change *
Progr	ram Revenues	\$	32,396	\$	32,889	\$	13,500	\$	13,500	\$	13,500	0.00%
Progr	ram Expenses	\$	144,327	\$	87,081	\$	28,960	\$	28,960	\$	30,400	4.97%
Expenses Comprised Of:												
Purchase	d Services		2,207		1,210		1,650		1,650		1,650	0.00%
Other Exp	pense		142,120		85,871	·	27,310		27,310		28,750	5.27%

# CITY OF APPLETON 2024 BUDGET SPECIAL REVENUE FUNDS

#### Tax Incremental District #3

**Business Unit 2040** 

#### **PROGRAM BUDGET SUMMARY**

	Actual					Budget							
Description		2021	2022		Adopted 2023		Amended 2023			2024			
Revenues	•	1 015 750	¢.	1 111 500	¢	1 205 000	¢	1 205 000	¢.	1 200 000			
411000 Property Taxes 413000 Payment in Lieu of Taxes	\$	1,215,753 25.000	\$	1,111,592 25.000	\$	1,285,000	\$	1,285,000	\$	1,200,000			
422700 State Aid - Computers		5,140		5,140		5,000		5,000		5,000			
422800 State Aid - Personal Property		984		3,594		3,500		3,500		3,500			
471000 Interest on Investments		1,272		(845)		5,000		5,000		5,000			
Total Revenue	\$	1,248,149	\$	1,144,481	\$	1,298,500	\$	1,298,500	\$	1,213,500			
Expenses													
640100 Accounting/Audit	\$	2,057	\$	1,060	\$	1,500	\$	1,500	\$	1,500			
640202 Legal Fees		150		150		150		150		150			
672000 Interest Payments		142,120		85,871		27,310		27,310		28,750			
Total Expense	\$	144,327	\$	87,081	\$	28,960	\$	28,960	\$	30,400			

#### DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

None

#### **TAX INCREMENTAL DISTRICT #3**

Revenues  Preparty Toyon	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
Property Taxes Payment in Lieu of Taxes Intergovernmental Interest Income Total Revenues	\$ 1,215,753 25,000 6,124 1,272 1,248,149	\$ 1,111,592 25,000 8,734 (845) 1,144,481	\$ 1,285,000 - 8,500 5,000 1,298,500	\$ 1,285,000 - 8,500 5,000 1,298,500	\$ 1,200,000 - 8,500 5,000 1,213,500
Expenses					
Interest Expense Administrative Expenses Total Expenses	142,120 2,207 144,327	85,871 1,210 87,081	27,310 1,650 28,960	27,310 1,650 28,960	28,750 1,650 30,400
Revenues over (under) Expenses	1,103,822	1,057,400	1,269,540	1,269,540	1,183,100
Other Financing Sources (Uses)					
Operating Transfers In - Other Funds Operating Transfers Out - Debt Service Total Other Financing Sources (Uses)	- - -	- - -	<u>-</u> <u>-</u>	- - -	<u>-</u> <u>-</u>
Net Change in Equity	1,103,822	1,057,400	1,269,540	1,269,540	1,183,100
Fund Balance (Deficit)- Beginning	(3,211,621)	(2,107,799)	(1,050,399)	(1,050,399)	219,141
Fund Balance (Deficit)- Ending	\$ (2,107,799)	\$ (1,050,399)	\$ 219,141	\$ 219,141	\$ 1,402,241
	SCHEDUL	E OF CASH FL	ows		
Cash - Beginning of Year  + Net Change in Equity  - General Fund Advance Repayment  - Parking Advance Repayment				\$ 17,027 1,269,540 (1,092,427)	\$ 194,140 1,183,100 - (1,150,000)
Working Cash - End of Year				\$ 194,140	\$ 227,240

# **CAPITAL PROJECTS FUNDS** NOTES

**CITY OF APPLETON 2024 BUDGET** 

#### Tax Incremental District #6

**Business Unit 4090** 

#### PROGRAM MISSION

TIF District #6 supports the City's southeast growth corridor, financing land assembly for both public purposes and industrial development as well as infrastructure installation to the area. This fund accounts for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

#### **PROGRAM NARRATIVE**

#### Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

#### Objectives:

Overall administration of the Southpoint Commerce Park, including costs for maintenance, real estate commissions, surveys, title insurance, and other costs associated with selling land and maintaining a high-quality business park, are funded from the Industrial Park Land Fund (IPLF). The expenditure period for TIF District #6 expired on February 14, 2018; the district closed in 2023.

#### Summary of General Fund Advance

2010	\$ 1,025,000	2017	1,900,000
2011	1,877,500 *	2018	(1,000,000)
2012	145,125	2019	(1,000,000)
2013	(360,119)	2020	(2,000,000)
2014	134,375	2021	(2,716,220)
2015	141,094	2022	_
2016	1,853,245	2023	-
		12/31/24 Balance	\$ -

<sup>\* \$781,707</sup> was part of the general levy for TIF #6 debt service in the 2011 Debt Service Fund.

#### Major changes in Revenue, Expenditures, or Programs:

This district closed in 2023.

DEPARTMENT BUDGET SUMMARY											
Programs		Act	tual					Budget			%
Unit Title		2021		2022	Ad	lopted 2023	An	nended 2023	2024		Change *
Program Revenues	\$	429,388	\$	128,541	\$	90,388	\$	90,388	\$	-	-100.00%
Program Expenses	\$	1,398,535	\$	1,742,464	\$	4,732,899	\$	4,732,899	\$	-	-100.00%
Expenses Comprised Of:											
Personnel		-		-				-		-	N/A
Supplies & Materials		-		-		-		-		-	N/A
Purchased Services		1,330,630		1,742,464		2,768,551		2,768,551		-	-100.00%
Miscellaneous Expense		67,905		-		-		-		-	N/A
Capital Expenditures		-		-		-		-		-	N/A
Transfers Out		-		-		1,964,348		1,964,348		-	-100.00%

Tax Incremental District #6

**Business Unit 4090** 

#### **PROGRAM BUDGET SUMMARY**

	Actual					Budget						
Description		2021		2022	Ac	lopted 2023	Am	ended 2023		2024		
Revenues												
411000 Property Tax	\$	3,262,975	\$	2,374,197	\$	3,174,467	\$	3,174,467	\$	_		
422700 State Aid - Computers	·	66,726	•	66,726	•	66,726	,	66,726	•	_		
422800 State Aid - Personal Prop		42,422		23,662		23,662		23,662		_		
471000 Interest on Investments		2,652		(43,558)		, <u>-</u>		, -		_		
500400 Sale of City Property		313,364		78,447		-		-		-		
501500 Rental of City Property		4,224		3,264		-		-		_		
Total Revenue	\$	3,692,363	\$	2,502,738	\$	3,264,855	\$	3,264,855	\$	_		
Expenses												
640100 Accounting/Audit Fees	\$	1,057	\$	7,561	\$	7,500	\$	7,500	\$	-		
640202 Recording/Filing Fees		150		150		-		-		-		
642500 CEA Expense		-		-		-		-		-		
659900 Other Contracts/Obligation		1,329,423		1,734,207		2,761,051		2,761,051		-		
660200 Tax Refunds		-		546		-		-		-		
672000 Interest Payments		67,905		-		-		-		-		
791100 Transfer Out - General Fund		-		-		1,964,348		1,964,348		-		
791300 Transfer Out - Debt Service				-		-						
Total Expense	\$	1,398,535	\$	1,742,464	\$	4,732,899	\$	4,732,899	\$			

#### DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

<u>None</u>

#### **TAX INCREMENTAL DISTRICT #6**

Revenues	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
Property Taxes Intergovernmental Interest Income Other	\$ 3,262,975 109,148 2,652 4,224	\$ 2,374,197 90,388 (43,558) 3,264	\$ 3,174,467 90,388 - -	\$ 3,174,467 90,388 -	\$ - - - -
Total Revenues	3,378,999	2,424,291	3,264,855	3,264,855	-
Expenses					
Operation & Maintenance Interest Expense	1,329,423 67,905	1,734,753 -	2,761,051 -	2,761,051 -	- -
Administrative Expense Total Expenses	1,207	7,711 1,742,464	<u>7,500</u> 2,768,551	2,761,051	
·	1,396,333	1,742,404	2,700,331	2,701,031	
Revenues over (under) Expenses	1,980,464	681,827	496,304	503,804	-
Other Financing Sources (Uses)					
Operating Transfers Out - General Fund Sale of City Property	- 313,364	- 78,447	(1,964,348)	(1,908,686)	- -
Total Other Financing Sources (Uses)	313,364	78,447	(1,964,348)	(1,908,686)	
Net Change in Equity	2,293,828	760,274	(1,468,044)	(1,404,882)	-
Fund Balance - Beginning	(1,649,220)	644,608	1,404,882	1,404,882	-
Fund Balance - Ending	\$ 644,608	\$ 1,404,882	\$ (63,162)	\$ -	\$ -
	SCHEDUL	E OF CASH FL	ows		
Cash - Beginning of Year - Net Change in Equity + Advance from General Fund - General Fund Advance Repayment				\$ 1,404,882 (1,404,882) - -	\$ - - - -
Working Cash - End of Year				\$ -	\$ -

CAPITAL PROJECTS FUNDS							
NOTES							

#### Tax Incremental District #7

**Business Unit 4100** 

#### PROGRAM MISSION

This fund provides for commercial redevelopment of the area of South Memorial Drive from Calumet Street to Valley Road and for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

#### PROGRAM NARRATIVE

#### Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

#### Objectives:

The City created TIF District #7 in 2007 to provide targeted investments in the commercial area of South Memorial Drive from Calumet Street to State Highway 441 which had deteriorated significantly over the prior ten years. The abandonment of Valley Fair Mall and the underutilization of former retail and service buildings were cause for concern. The TIF District provides for a 22-year expenditure period (September 5, 2029) to make investments to support the goals of the District, including eliminating blight and encouraging the rehabilitation of properties, enhancing the viability of the businesses, retention of businesses and attraction of new businesses, stabilizing and increasing property values, and improving the overall appearance of public and private spaces. The maximum life of the District is September 5, 2034.

Major commercial projects which have occurred thus far (not all received TIF assistance) include construction of a grocery store, a gas station/convenience store, and renovation of a former department store to office space. Three businesses also benefited from the creation of the TIF #7 Business Enhancement Grant program for the renovation of building facades, parking lots, landscaping and signage. The TIF remains a tool to support and encourage investment in this area.

#### Major changes in Revenue, Expenditures, or Programs:

Funding for Consulting Services is included in this budget to support new and redevelopment projects.

DEPARTMENT BUDGET SUMMARY											
Pro	grams		Act	tual					Budget		%
Unit	Title		2021		2022	Adop	oted 2023	An	nended 2023	2024	Change *
Progran	n Revenues	\$	60,372	\$	29,029	\$	76,187	\$	76,187	\$ 76,187	0.00%
Progran	n Expenses	\$	335,385	\$	333,728	\$	404,454	\$	404,454	\$ 374,454	-7.42%
Expenses (	Comprised Of:										
Personnel			-		-		-		-	-	N/A
Supplies & N	Materials		-		-		-		-	-	N/A
Purchased S	Services		335,385		333,728		404,454		404,454	374,454	-7.42%
Transfers O	ut		-		-	·	-		-	-	N/A

#### Tax Incremental District #7

**Business Unit 4100** 

#### **PROGRAM BUDGET SUMMARY**

	Actual			Budget						
Description		2021		2022	Ad	opted 2023	Am	ended 2023		2024
Revenues										
411000 Property Tax	\$	438,806	\$	373,303	\$	520,000	\$	520,000	\$	580,000
422700 State Aid - Computers		62,687		62,687		62,687		62,687		62,687
422800 State Aid - Personal Property		5,287		3,497		3,500		3,500		3,500
471000 Interest on Investments		(7,602)		(37,155)		10,000		10,000		10,000
Total Revenue	\$	499,178	\$	402,332	\$	596,187	\$	596,187	\$	656,187
Expenses										
640100 Accounting/Audit Fees	\$	1,056	\$	1,061	\$	1,500	\$	1,500	\$	1,500
640202 Recording/Filing Fees		150		150		150		150		150
640400 Consulting Services		-		_		-		-		10,000
659900 Other Contracts/Obligation		334,179		332,517		402,804		402,804		362,804
Total Expense	\$	335,385	\$	333,728	\$	404,454	\$	404,454	\$	374,454

#### **DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000**

Other	Contracts/Obligations
-------	-----------------------

Developer funded incentive -

Valley Fair Too, LLC \$ 360,000
Fox Cities Regional Partnership support 2,804
\$ 362,804

#### **TAX INCREMENTAL DISTRICT #7**

Revenues	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
Property Taxes Intergovernmental Interest Income Other	\$ 438,806 67,974 (7,602)	\$ 373,303 66,184 (37,155)	\$ 520,000 66,187 10,000	\$ 520,000 66,187 10,000	\$ 580,000 66,187 10,000
Total Revenues	499,178	402,332	596,187	596,187	656,187
Expenses					
Operation & Maintenance Administrative Expense Total Expenses	334,179 1,206 335,385	332,517 1,211 333,728	402,804 1,650 404,454	402,804 1,650 404,454	372,804 1,650 374,454
Revenues over (under) Expenses Other Financing Sources (Uses)	163,793	68,604	191,733	191,733	281,733
Proceeds of G.O. Debt Operating Transfers In Operating Transfers Out Total Other Financing Sources (Uses)	- - - -	- - - -	- - - -	- - - -	- - - -
Net Change in Equity	163,793	68,604	191,733	191,733	281,733
Fund Balance (Deficit) - Beginning Residual Equity Transfers In (Out)	1,114,224 	1,278,017 	1,346,621 	1,346,621	1,538,354 
Fund Balance (Deficit) - Ending	\$ 1,278,017	\$ 1,346,621	\$ 1,538,354	\$ 1,538,354	\$ 1,820,087
	SCHEDUL	E OF CASH FL	ows		
Cash - Beginning of Year + Net Change in Equity + Advance from General Fund - General Fund Advance Repayment				\$ 1,346,621 191,733 - -	\$ 1,538,354 281,733 - -
Working Cash - End of Year				\$ 1,538,354	\$ 1,820,087

CAPITAL PROJECTS FUNDS						
NOTES						

#### Tax Incremental District #8

**Business Unit 4110** 

#### **PROGRAM MISSION**

This fund provides for redevelopment of the Fox River corridor in an area that lies just north and south of the College Avenue Bridge and for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

#### PROGRAM NARRATIVE

#### Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

#### Objectives:

The City's updated Comprehensive Plan 2010-2030, including the Downtown Plan and Fox River chapters, identified several redevelopment sites located along the banks of the Fox River, as well as the opportunities that the opening of the Fox River Navigation System provided the community. Several key sites included the former Foremost Dairy property (935 E. John Street) on the north side of the river, RiverHeath on the south, and the Eagle Flats property up the Fox River between Lawe Street and Olde Oneida Street. These sites were identified for future medium- to high-density residential development, neighborhood commercial development, and public access to the river.

In response, the City created Tax Increment Financing (TIF) District #8 in 2009 to provide targeted investments in these areas, in conjunction with the private market, while recapturing the cost of participation through increased property tax revenues. The District was amended in 2011 to incorporate the Eagle Flats property, formerly Riverside Paper mill. The TIF District provides for a 22-year expenditure period to make investments to support the goals of the District, including eliminating blight and encouraging the rehabilitation of properties, enhancing the viability of businesses, retaining and attracting new businesses, stabilizing and increasing property values, and improving the overall appearance of public and private spaces.

Summary of	General
<u>Advances</u>	<u>Fund</u>
2012	\$ 315,000
2013	515,750
2014	41,538
2015	43,614
2016	-
2017	(500,000)
2018	-
2019	-
2020	(350,000)
2021	(65,902)
2022	-
2023	
12/31/24 Balance	\$ 

#### Major changes in Revenue, Expenditures, or Programs:

Salary and Fringe benefits are included in this budget to reflect staff time related to TID administation.

Funding for Consulting Services is included in this budget to support new and redevelopment projects.

DEPARTMENT BUDGET SUMMARY											
Programs		Ac					Budget			%	
Unit Title	202	21		2022	Ad	opted 2023	An	nended 2023		2024	Change *
Program Revenues	\$ 18	30,952	\$	(14,463)	\$	5,600	\$	5,600	\$	5,600	0.00%
Program Expenses	\$ 1,50	)5,740	\$	1,589,837	\$	1,791,110	\$	1,791,110	\$	1,517,990	-15.25%
Expenses Comprised Of:											
Personnel		-		-		-		-		14,155	N/A
Purchased Services	1,24	18,706		1,500,537		1,702,810		1,702,810		1,406,810	-17.38%
Miscellaneous Expense		1,647				-		-		-	N/A
Capital Expenditures		-		-		-		-		-	N/A
Transfers Out	25	55,387		89,300		88,300		88,300	Ī	97,025	9.88%

#### Tax Incremental District #8

**Business Unit 4110** 

#### **PROGRAM BUDGET SUMMARY**

		Act	tual		Budget						
Description	2021			2022		Adopted 2023		ended 2023		2024	
Revenues											
	Φ	1 100 010	Φ	1 600 160	Φ	1 000 000	Φ	1 000 000	φ	1 700 000	
411000 Property Tax	\$	1,490,812	\$	1,689,163	\$	1,900,000	\$	1,900,000	\$	1,700,000	
422700 State Aid - Computers		3,123		3,123		3,100		3,100		3,100	
422800 State Aid - Personal Prop		2,022		2,583		2,000		2,000		2,000	
470500 General Interest		5,287		-		-		-		-	
471000 Interest on Investments		520		(20,169)		500		500		500	
503500 Other Reimbursements		170,000		-		-		-		-	
Total Revenue	\$	1,671,764	\$	1,674,700	\$	1,905,600	\$	1,905,600	\$	1,705,600	
Expenses											
610100 Regular Salaries	\$	-	\$	-	\$	_	\$	_	\$	10,521	
615000 Fringes		_		_		_		_		3,634	
640100 Accounting/Audit Fees		1,056		1,060		1,500		1,500		1,500	
640202 Recording/Filing Fees		150		150		150		150		150	
640400 Consulting Services		-		-		.00		-		15,000	
659900 Other Contracts/Obligation		1,247,500		1,499,327		1,701,160		1,701,160		1,390,160	
672000 Interest Payments		1,647		1,400,021		1,701,100		1,701,100		1,000,100	
791300 Transfer Out - Debt Service		•		90 200		99 200		99 200		07.025	
Total Expense	Ф.	255,387	Φ.	89,300	Φ.	88,300	Φ.	88,300	Φ.	97,025	
i otal Expense	_\$_	1,505,740	\$	1,589,837	\$	1,791,110	\$	1,791,110	\$	1,517,990	

#### DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

Other	Contracts/Obligations
-------	-----------------------

Developer funded incentive -

 RiverHeath
 \$ 950,000

 Eagle Flats
 62,000

 Eagle Point
 365,000

 Fox Cities Regional Partnership support
 13,160

 \$ 1,390,160

**Consulting Services** 

Environmental assessments, site analysis,

development due diligence, etc. \$ 15,000 \$ 15,000

\$ 15,000

#### **TAX INCREMENTAL DISTRICT #8**

Revenues	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
Property Taxes Intergovernmental Revenue Other Reimbursements	\$ 1,490,812 5,145 170,000	\$ 1,689,163 5,706	\$ 1,900,000 5,100	\$ 1,900,000 5,100	\$ 1,700,000 5,100
Interest Income	5,807	(20,169)	500	500	500
Total Revenues	1,671,764	1,674,700	1,905,600	1,905,600	1,705,600
Expenses					
Program Costs Interest Expense	1,247,500 1,647	1,499,327	1,701,160	1,701,160	1,419,315
Administration	1,206	1,210	1,650	1,650	1,650
Total Expenses	1,250,353	1,500,537	1,702,810	1,702,810	1,420,965
Revenues over (under) Expenses	421,411	174,163	202,790	202,790	284,635
Other Financing Sources (Uses)					
Proceeds of G.O. Debt Sale of City Property Operating Transfers In	- - -	-	- - -	-	- - -
Operating Transfers Out	(255,387)	(89,300)	(88,300)	(88,300)	(97,025)
Total Other Financing Sources (Uses)	(255,387)	(89,300)	(88,300)	(88,300)	(97,025)
Net Change in Equity	166,024	84,863	114,490	114,490	187,610
Fund Balance - Beginning	(48,617)	117,407	202,270	202,270	316,760
Fund Balance - Ending	\$ 117,407	\$ 202,270	\$ 316,760	\$ 316,760	\$ 504,370
	SCHEDU	LE OF CASH FL	.ows		
Cash - Beginning of Year + Net Change in Equity + Advance from General Fund - General Fund Advance Repayment				\$ 202,270 114,490 - -	\$ 316,760 187,610 - 
Working Cash - End of Year				\$ 316,760	\$ 504,370

# CITY OF APPLETON 2024 BUDGET TAX INCREMENTAL DISTRICT #8 LONG TERM DEBT

	2012	2012 DNR Site Remediation Loa										
Year	F	Principal		Interest								
2024		50,000		-								
	\$	50,000	\$	-								

		tes					
Year	F	Principal		Interest			
2024		45,000		2,025			
2025		45,000	675				
	\$	90,000	\$	2,700			

		Total	
Year	Principal	Interest	Total
2024	95,000	2,025	97,025
2025	45,000	675	45,675
	<u>\$ 140,000</u>	\$ 2,700	<u>\$ 142,700</u>

#### Tax Incremental District #9

**Business Unit 4120** 

#### PROGRAM MISSION

This fund provides for redevelopment of the business and industrial corridor located along East Wisconsin Avenue from Meade Street to Viola Street, and for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

#### PROGRAM NARRATIVE

#### Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

#### Objectives:

The district was created September 19, 2013 and allows a 22-year expenditure period to make investments. Costs can be recouped over the 27 year maximum life (September 18, 2040). The investment in this district will:

- \* Eliminate blight and foster urban renewal through public and private investment
- \* Enhance the development potential of private property within and adjacent to the District
- \* Stabilize property values in the area
- \* Promote business retention, expansion, and attraction through the development of an improved area
- \* Increase the attraction of compatible residential and business uses in this area
- \* Improve the overall appearance of public and private spaces
- \* Strengthen the economic well-being and economic diversity of the area
- \* Provide appropriate financial incentives to encourage business expansion and retention
- \* Reduce the financial risks to the taxpayer by timing the implementation of the project plan with the creation of additional property value
- \* Maximize the district's strategic location close to the central business district

#### Major changes in Revenue, Expenditures, or Programs:

Funding for Consulting Services is included in this budget to support new and redevelopment projects.

DEPARTMENT BUDGET SUMMARY											
Programs	Actual						Budget			%	
Unit Title		2021		2022	Adopted 2023	An	nended 2023		2024	Change *	
Program Revenues	\$	144,062	\$	97,420	\$ 115,287	\$	115,287	\$	115,287	0.00%	
Program Expenses	\$	31,509	\$	32,273	\$ 39,978	\$	39,978	\$	52,181	30.52%	
Expenses Comprised Of:											
Personnel		-		-	•		-		-	N/A	
Purchased Services		31,509		32,273	39,978		39,978		52,181	30.52%	
Miscellaneous Expense		-		-	-		-		-	N/A	
Repair & Maintenance		-		-	•		-		-	N/A	
Transfers Out		-		_	-		-		-	N/A	

<sup>\* %</sup> change from prior year adopted budget

Tax Incremental District #9

**Business Unit 4120** 

#### **PROGRAM BUDGET SUMMARY**

		Act	ual		Budget						
Description	2021			2022		Adopted 2023		ended 2023		2024	
Revenues 411000 Property Tax 422700 State Aid - Computers	\$	9,644 73.793	\$	13,659 73.793	\$	47,000 73.794	\$	47,000 73.794	\$	100,000 73.794	
422800 State Aid - Personal Prop 471000 Interest on Investments		72,607 (2,338)		36,495 (12,868)		36,493 5,000		36,493 5.000		36,493 5,000	
Total Revenue	\$	153,706	\$	111,079	\$	162,287	\$	162,287	\$	215,287	
Expenses											
640100 Accounting/Audit Fees 640202 Recording/Filing Fees	\$	1,059 150	\$	1,059 150	\$	1,500 150	\$	1,500 150	\$	1,500 150	
640400 Consulting Services 659900 Other Contracts/Obligation		30,300		- 31,064		38,328		- 38,328		15,000 35,531	
Total Expense	\$	31,509	\$	32,273	\$	39,978	\$	39,978	\$	52,181	

#### **DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000**

Other Contracts/Obligations

Developer funded incentive -

Union Square Apts 35,000 Fox Cities Regional Partnership support 531 35,531

**Consulting Services** 

Environmental assessments, site analysis,

development due diligence, etc.

15,000 15,000

#### **TAX INCREMENTAL DISTRICT #9**

Revenues	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget		
Property Taxes Intergovernmental Revenue Interest Income Total Revenues  Expenses	\$ 9,644 146,400 (2,338) 153,706	\$ 13,659 110,288 (12,868) 111,079	\$ 47,000 110,287 5,000 162,287	\$ 47,000 110,287 5,000 162,287	\$ 100,000 110,287 5,000 215,287		
Program Costs Administration Total Expenses  Revenues over (under) Expenses	30,300 1,209 31,509	31,064 1,209 32,273 78,806	38,328 1,650 39,978	38,328 1,650 39,978	50,531 1,650 52,181 163,106		
Other Financing Sources (Uses)  Proceeds of G.O. Debt Interest Payments Operating Transfers In Total Other Financing Sources (Uses)  Net Change in Equity  Fund Balance - Beginning Residual Equity Transfers In (Out)  Fund Balance - Ending	122,197 348,946 - \$ 471,143	78,806 471,143 - \$ 549,949	122,309 549,949 - \$ 672,258	122,309 549,949 - \$ 672,258	163,106 672,258 - \$ 835,364		
	SCHEDUL	E OF CASH FL	ows				
Cash - Beginning of Year + Net Change in Equity + Advance from General Fund - General Fund Advance Repayment				\$ 549,949 122,309 -	\$ 672,258 163,106 - -		
Working Cash - End of Year				\$ 672,258	\$ 835,364		

# **CAPITAL PROJECTS FUNDS** NOTES

**CITY OF APPLETON 2024 BUDGET** 

#### Tax Incremental District #10

Business Unit 4130

#### PROGRAM MISSION

This fund provides for redevelopment of the north side of the West College Avenue corridor from Lilas Drive to Linwood Avenue and for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

#### PROGRAM NARRATIVE

#### Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

#### Objectives:

The district was created September 19, 2013 and allows a 22-year expenditure period to make investments. Costs can be recouped over the 27-year maximum life (September 18, 2040).

The largest building in TIF District #10 is the Marketplace Commercial Center. Built in 1964 and added to in 1988, it has experienced significant vacancies for several years. The largest vacant parcel in this District is the 12-acre former K-Mart site. The K-Mart store was demolished in 2008, leaving a blighted, vacant parcel. CVS Pharmacy vacated their 17,000 square foot building in 2009 and it remains unoccupied. These sites and buildings are poised for commercial redevelopment or rehabilitation, being located along the gateway to Appleton with easy access to U.S. Highway 41 and Appleton's downtown.

No new funding is requested for this TIF in 2024.

#### Major changes in Revenue, Expenditures, or Programs:

No major changes.

	DEPARTMENT BUDGET SUMMARY											
	Programs	Actual							Budget			%
Unit	Title		2021		2022	Add	opted 2023	An	nended 2023		2024	Change *
Prog	gram Revenues	\$	4,545	\$	2,328	\$	6,163	\$	6,163	\$	6,163	0.00%
Prog	gram Expenses	\$	1,207	\$	1,209	\$	1,852	\$	1,852	\$	1,650	-10.91%
Expens	es Comprised Of:											
Personn	nel		-		-		-		-		-	N/A
Purchas	sed Services		1,207		1,209		1,852		1,852		1,650	-10.91%
Miscella	neous Expense		-		-		-		-		-	N/A
Capital I	Expenditures		-		-		-		-		-	N/A
Transfer	rs Out		_		-		-		-		-	N/A

TIF 10.xls Page 204 10/3/2023

Tax Incremental District #10

**Business Unit 4130** 

#### **PROGRAM BUDGET SUMMARY**

		Ac	tual		Budget							
Description		2021	2022	Adopted 2023		Am	ended 2023		2024			
Revenues												
411000 Property Tax	\$	-	\$	-	\$	30,027	\$	30,207	\$	180,000		
422700 State Aid - Computers		5,163		5,163		5,163		5,163		5,163		
471000 Interest on Investments		(618)		(2,835)		1,000		1,000		1,000		
Total Revenue	\$	4,545	\$	2,328	\$	36,190	\$	36,370	\$	186,163		
Expenses												
640100 Accounting/Audit Fees	\$	1,057	\$	1,059	\$	1,500	\$	1,500	\$	1,500		
640202 Recording/Filing Fees		150		150		150		150		150		
659900 Other Contracts/Obligation		-		-		202		202		-		
Total Expense	\$	1,207	\$	1,209	\$	1,852	\$	1,852	\$	1,650		

#### DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

None None

#### **TAX INCREMENTAL DISTRICT #10**

Revenues	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
Property Taxes Intergovernmental Revenue Interest on Investments Total Revenues	\$ - 5,163 (618) 4,545	\$ - 5,163 (2,835) 2,328	\$ 30,027 5,163 1,000 36,190	\$ 30,027 5,163 1,000 36,190	\$ 180,000 5,163 1,000 186,163
Expenses					
Program Costs Administration Total Expenses	1,207 1,207	1,209 1,209	202 1,650 1,852	202 1,650 1,852	1,650 1,650
Revenues over (under) Expenses	3,338	1,119	34,338	34,338	184,513
Other Financing Sources (Uses)					
Proceeds of G.O. Debt Interest Payments Operating Transfers In Operating Transfers Out Total Other Financing Sources (Uses)	- - - -	- - - -	- - - -	- - - -	- - - - -
Net Change in Equity	3,338	1,119	34,338	34,338	184,513
Fund Balance - Beginning Residual Equity Transfers In (Out)	105,344	108,682	109,801	109,801	144,139
Fund Balance - Ending	\$ 108,682	\$ 109,801	\$ 144,139	\$ 144,139	\$ 328,652
	SCHEDULE	E OF CASH FLO	ows		
Cash - Beginning of Year + Net Change in Equity + Advance from General Fund - General Fund Advance Repayment				\$ 109,801 34,338 - 	\$ 144,139 184,513 - 
Working Cash - End of Year				\$ 144,139	\$ 328,652

# **CAPITAL PROJECTS FUNDS** NOTES

**CITY OF APPLETON 2024 BUDGET** 

#### Tax Incremental District #11

**Business Unit 4140** 

#### PROGRAM MISSION

This fund provides for redevelopment of East College Avenue from Durkee Street to just west of Superior Street, south to Water Street and to areas north of Packard Street and for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

#### PROGRAM NARRATIVE

#### Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

#### **Objectives:**

This area of East College Avenue is characterized by a large blighted and vacant commercial site, a mixture of small businesses, office space, and housing which have the potential to create, and in some cases already have created, a blighting influence on the surrounding area. Assisting with the rehabilitation and conservation of existing properties and businesses, as well as redevelopment of vacant, blighted, and underutilized properties as needed to support the urban renewal of this area, is a priority for the City as outlined in the Comprehensive Plan 2010-2030 (Chapter 14 Downtown Plan). The City created TIF District #11 in 2017 to provide targeted investments in this commercial corridor in conjunction with the private market, while recapturing the cost of participation through the increased property tax revenues. The TIF District provides for a 22-year expenditure period (August 9, 2039) to make investments to support the goals of the District. The maximum life of the District is 27 years (August 9, 2044).

Summary of	General			
Advances		Fund		
2017	\$	1,025		
2018		348,551		
2019		437,729		
2020		449,365		
2021		(219,468)		
2022		(300,000)		
2023		(100,000)		
2024		(100,000)		
12/31/24 Balance	\$	617,202		

#### Major changes in Revenue, Expenditures, or Programs:

The Business Enhancement Grant fund is expected to have a balance of \$56,500 at end of year 2023, due to program demand softening as a result of many eligible businesses already taking advantage of funding in prior years. The remaining balance will be proposed to carry forward from FY23 to FY24.

Salary and Fringe benefits are included in this budget to reflect staff time related to TID administration.

Funding for Consulting Services is included in this budget to support new and redevelopment projects.

		DEPARTMENT BUDGET SUMMARY									
	Act	tual					Budget			%	
	2021		2022	Ad	Adopted 2023 Amended 2023				2024	Change *	
\$	291,868	\$	985,431	\$	2,998,776	\$	4,023,776	\$	-	-100.00%	
\$	106,917	\$	1,459,041	\$	3,650,145	\$	4,707,102	\$	1,392,302	-61.86%	
Expenses Comprised Of:											
	7,093		112,584		111,666		111,666		17,645	-84.20%	
	-		6,987		142,005		142,005		-	-100.00%	
	44,851		201,735		1,055,267		1,087,224		275,047	-73.94%	
	54,973		87,038		35,360		35,360		2,500	-92.93%	
	-		999,547		1,993,885		3,018,885		-	-100.00%	
	-		51,150		311,962		311,962		1,097,110	251.68%	
	+ -	2021 \$ 291,868 \$ 106,917 7,093 - 44,851 54,973	2021  \$ 291,868  \$  \$ 106,917  \$ 	2021         2022           \$ 291,868         \$ 985,431           \$ 106,917         \$ 1,459,041           7,093         112,584           -         6,987           44,851         201,735           54,973         87,038           -         999,547	2021   2022   Ad  \$ 291,868  \$ 985,431  \$  \$ 106,917  \$ 1,459,041  \$ 	2021         2022         Adopted 2023           \$ 291,868         \$ 985,431         \$ 2,998,776           \$ 106,917         \$ 1,459,041         \$ 3,650,145           7,093         112,584         111,666           -         6,987         142,005           44,851         201,735         1,055,267           54,973         87,038         35,360           -         999,547         1,993,885	2021         2022         Adopted 2023         An           \$ 291,868         \$ 985,431         \$ 2,998,776         \$           \$ 106,917         \$ 1,459,041         \$ 3,650,145         \$           7,093         112,584         111,666         -           - 6,987         142,005         -           44,851         201,735         1,055,267           54,973         87,038         35,360           - 999,547         1,993,885	2021         2022         Adopted 2023         Amended 2023           \$ 291,868         \$ 985,431         \$ 2,998,776         \$ 4,023,776           \$ 106,917         \$ 1,459,041         \$ 3,650,145         \$ 4,707,102           7,093         112,584         111,666         111,666           - 6,987         142,005         142,005           44,851         201,735         1,055,267         1,087,224           54,973         87,038         35,360         35,360           - 999,547         1,993,885         3,018,885	2021         2022         Adopted 2023         Amended 2023           \$ 291,868         \$ 985,431         \$ 2,998,776         \$ 4,023,776         \$           \$ 106,917         \$ 1,459,041         \$ 3,650,145         \$ 4,707,102         \$           7,093         112,584         111,666         111,666         142,005         142,005         142,005         142,005         142,005         144,851         201,735         1,055,267         1,087,224         54,973         87,038         35,360         35,360         35,360         -         999,547         1,993,885         3,018,885         3	2021         2022         Adopted 2023         Amended 2023         2024           \$ 291,868         \$ 985,431         \$ 2,998,776         \$ 4,023,776         \$ -           \$ 106,917         \$ 1,459,041         \$ 3,650,145         \$ 4,707,102         \$ 1,392,302           7,093         112,584         111,666         111,666         17,645           -         6,987         142,005         142,005         -           44,851         201,735         1,055,267         1,087,224         275,047           54,973         87,038         35,360         35,360         2,500           -         999,547         1,993,885         3,018,885         -	

Tax Incremental District #11

**Business Unit 4140** 

#### **PROGRAM BUDGET SUMMARY**

	Actual Budget									
Description		2021		2022	Ad	opted 2023	Am	ended 2023		2024
Revenues										
411000 Property Tax	\$	379.011	\$	607,543	\$	935,000	\$	935,000	\$	1,800,000
471000 Interest on Investments	Ψ	(805)	Ψ.	(9,569)	Ψ.	-	Ψ	-	Ψ	-
500400 Sale of City Property		281,673		(0,000)		_		_		_
501000 Miscellaneous Revenue		11,000		_		_		_		_
591000 Proceeds of Debt		-		995,000		2,998,776		4,023,776		_
Total Revenue	\$	670,879	\$	1,592,974	\$	3,933,776	\$	4,958,776	\$	1,800,000
Expenses										
610200 Labor Pool Allocations	\$	_	\$	_	\$	_	\$	_	\$	13,015
610200 Labor Pool Allocations	Ψ	5,680	*	86,055	Ψ	85,939	Ψ.	85,939	Ψ	-
610800 Part-Time Wages		-		70		-		-		_
615000 Fringes		1,413		26,459		25.727		25,727		4,630
630804 Plant Material		, <u>-</u>		-		2,700		2,700		-
632503 Other Materials		_		6,463		139,305		139,305		_
632800 Signs		_		524		· -		· -		_
640100 Accounting/Audit Fees		1,057		1,060		1,500		1,500		1,500
640201 Attorney Fees		3,545		-		-		-		-
640202 Recording/Filing Fees		150		150		150		150		150
640400 Consulting Services		2,320		10,457		3,500		13,957		15,000
640600 Architect Fees		-		480		745,720		745,720		-
642501 CEA Operations/Maint.		513		977		1,000		1,000		_
642502 CEA Depreciation/Replace.		362		1,241		1,000		1,000		_
659900 Other Contracts/Obligation		36,904		189,588		304,397		325,897		258,397
660200 Tax Refunds		-		41,460		-		-		_
672000 Interest Payments		54,973		43,360		33,360		33,360		2,500
680900 Infrastructure Construction		-		999,547		1,993,885		3,018,885		-
791300 Transfer Out - Debt Service		-		51,150		311,962		311,962		1,097,110
Total Expense	\$	106,917	\$	1,459,041	\$	3,650,145	\$	4,707,102	\$	1,392,302

#### **DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000**

Other Contracts/Obligations

Developer funded incentive -Avant

\$ 95,000 Gabriel Lofts 90,000 320 East College Ave 67,000 Fox Cities Regional Partnership support 6,397 \$ 258,397

**Consulting Services** 

Environmental assessments, site analysis,

development due diligence, etc. 15,000 15,000

#### **TAX INCREMENTAL DISTRICT #11**

Revenues	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
Property Taxes Intergovernmental Revenue Interest on Investments (Loss) Miscellaneous Revenue Total Revenues	\$ 379,011 - (805) 11,000 389,206	\$ 607,543 - (9,569) - 597,974	\$ 935,000 - - - - 935,000	\$ 935,000 - - - 935,000	\$ 1,800,000 - - - 1,800,000
Expenses					1,000,000
Program Costs Administration Total Expenses	50,737 1,207 51,944	1,363,322 1,209 1,364,531	3,303,173 1,650 3,304,823	3,303,173 1,650 3,304,823	291,042 1,650 292,692
Revenues over (under) Expenses	337,262	(766,557)	(2,369,823)	(2,369,823)	1,507,308
Other Financing Sources (Uses)					
Proceeds of G.O. Debt Proceeds from Sale of Capital Assets Interest Payments Operating Transfers In	281,673 (54,973)	995,000 - (43,360) -	2,998,776 - (33,360)	2,998,776 - (33,360) -	- (2,500) -
Operating Transfers Out Total Other Financing Sources (Uses)	226,700	(51,150) 900,490	(311,962) 2,653,454	(311,962) 2,653,454	(1,097,110) (1,099,610)
Net Change in Equity	563,962	133,933	283,631	283,631	407,698
Fund Balance - Beginning	(1,217,335)	(653,373)	(519,440)	(519,440)	(235,809)
Fund Balance - Ending	\$ (653,373)	\$ (519,440)	\$ (235,809)	\$ (235,809)	\$ 171,889
	SCHEDULI	E OF CASH FLO	ows		
Cash - Beginning of Year				\$ 199,826 283,631 - - (100,000)	\$ 383,457 407,698 - - - (100,000)
Working Cash - End of Year				\$ 383,457	\$ 691,155

# CITY OF APPLETON 2024 BUDGET TAX INCREMENTAL DISTRICT #11 LONG TERM DEBT

		2019A G.O. Notes	
Year	Principal	Interest	Total
2024	270,000	39,300	309,300
2025	280,000	31,050	311,050
2026	285,000	22,575	307,575
2027	295,000	15,350	310,350
2028	305,000	9,350	314,350
2029	315,000	3,150	318,150
	\$ 1.750.000	\$ 120,775	\$ 1.870.775

		2022 G.O. Notes									
Year	Principal	Interest	Total								
2024	90,000	43,700	133,700								
2025	95,000	39,075	134,075								
2026	105,000	34,075	139,075								
2027	105,000	28,825	133,825								
2028	110,000	23,450	133,450								
2029	110,000	17,950	127,950								
2030	120,000	12,800	132,800								
2031	130,000	7,800	137,800								
2032	130,000	2,600	132,600								
	\$ 995,000	\$ 210,275	\$ 1,205,275								

Year	Principal	Interest	Total
2024	465,000	189,110	654,110
2025	325,000	156,325	481,325
2026	340,000	139,700	479,700
2027	355,000	122,325	477,325
2028	375,000	104,075	479,075
2029	395,000	84,825	479,825
2030	415,000	64,575	479,575
2031	435,000	45,500	480,500
2032	450,000	27,800	477,800
2033	470,000	9,400	479,400
	\$ 4,025,000	\$ 943,635	\$ 4,968,635

		Total G.O. Notes	
Year	Principal	Interest	Total
2024	825,000	272,110	1,097,110
2025	700,000	226,450	926,450
2026	730,000	196,350	926,350
2027	755,000	166,500	921,500
2028	790,000	136,875	926,875
2029	820,000	105,925	925,925
2030	535,000	77,375	612,375
2031	565,000	53,300	618,300
2032	580,000	30,400	610,400
2033	470,000	9,400	479,400
		<u> </u>	<u> </u>
	\$ 6,770,000	<u>\$ 1,274,685</u>	\$ 8,044,685

#### Tax Incremental District #12

**Business Unit 4150** 

#### PROGRAM MISSION

This fund provides for rehabilitation and redevelopment of the West College Avenue corridor from Badger/Story Street to Walnut Street and for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

#### **PROGRAM NARRATIVE**

#### Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

#### Objectives:

The area of West College Avenue, from Badger/Story Streets to Walnut Street, is experiencing notable vacancies and deteriorated conditions. Assisting with the rehabilitation and conservation of existing properties and businesses, as well as redevelopment of vacant, blighted, and underutilized properties as needed to support the urban renewal of this area, is a priority for the City as outlined in the Comprehensive Plan 2010-2030 (Chapter 14 Downtown Plan). The City created TIF District #12 in 2017 to provide targeted investments in this commercial corridor in conjunction with the private market, while recapturing the cost of participation through the increased property tax revenues. The TIF District provides for a 22-year expenditure period (August 9, 2039) to make investments to support the goals of the District, including eliminating blight and encouraging the rehabilitation of properties, enhancing the viability of the businesses, retention of businesses and attraction of new businesses, stabilizing and increasing property values and improving the overall appearance of public and private spaces. The maximum life of the District is 27 years (August 9, 2044).

Summary of		General			
Advances		Fund			
2017	\$	1,025			
2018		7,739			
2019		47,100			
2020		43,793			
2021		(5,267)			
2022		(94,390)			
2023		<u>-</u>			
12/31/24 Balance	• <u>\$</u>				

#### Major changes in Revenue, Expenditures, or Programs:

The Business Enhancement Grant program demand has softened after signficant utilization by eligible businesses since the inception of the program in 2018. As of July 1, 2023, \$63,000 in grants funds remained available in TIF District #12.

Salary and Fringe benefits are included in this budget to reflect staff time related to TID administration.

Funding for Consulting Services is included in this budget to support new and redevelopment projects.

DEPARTMENT BUDGET SUMMARY												
Programs Actual						Budget					%	
Unit	Title	2021 2022				Ado	pted 2023	Amended 2023 2024				Change *
	am Revenues	\$	(343)	\$	(1,500)	\$	500	\$	500	\$	500	0.00%
Progr	am Expenses	\$	37,566	\$	32,463	\$	34,058	\$	69,058	\$	160,815	372.18%
Expenses	s Comprised Of:											
Personne			-		-		-		-		18,557	N/A
Purchase	d Services		32,833		29,845		34,058		69,058		142,258	317.69%
Miscellan	eous Expense		4,733		2,618		-		-		-	N/A
Capital Ex	kpenditures		-		-		-		-		-	N/A

TIF 12.xls Page 212 10/3/2023

Tax Incremental District #12

**Business Unit 4150** 

#### **PROGRAM BUDGET SUMMARY**

		Ac		Budget						
Description		2021		2022	Add	opted 2023	Am	ended 2023		2024
Revenues										
411000 Property Tax	\$	76,827	\$	133,832	\$	309,000	\$	309,000	\$	425,000
471000 Interest on Investments		(343)		(1,500)		500		500		500
591000 Proceeds of Debt		-		-		-		_		-
Total Revenue	\$	76,484	\$	132,332	\$	309,500	\$	309,500	\$	425,500
Expenses										
610100 Regular Salaries	\$	_	\$	-	\$	_	\$	_	\$	13,730
615000 Fringes		-		-		-		-		4,827
640100 Accounting/Audit Fees		2,057		1,060		1,500		1,500		1,500
640202 Recording/Filing Fees		150		150		150		150		150
640400 Consulting Services		-		-		-		-		15,000
659900 Other Contracts/Obligation		30,626		28,635		32,408		67,408		125,608
672000 Interest Payments		4,733		2,618		-		-		
Total Expense	\$	37,566	\$	32,463	\$	34,058	\$	69,058	\$	160,815

#### DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

Developer funded incentive -

McFleshman's Commons	\$ 7,500
Block 800	95,000
513 West College	21,000
Cities Regional Partnership support	2,108
	\$ 125,608

#### **Consulting Services**

Fox

Environmental assessments, site analysis,

development due diligence, etc. \$ 15,000 \$ 15,000

# CITY OF APPLETON 2024 BUDGET TAX INCREMENTAL DISTRICT # 12

Revenues	2021 Actual		2022 Actual		2023 Budget		2023 Projected		2024 Budget	
Property Taxes Intergovernmental Revenue	\$	76,827	\$	133,832	\$	309,000	\$	309,000	\$	425,000
Interest on Investments		(343)		(1,500)		500		500		500
Total Revenues		76,484		132,332		309,500		309,500		425,500
Expenses										
Program Costs Administration		30,626		28,635		32,408		32,408		159,165
Total Expenses		2,207 32,833		1,210 29,845		1,650 34,058		1,650 34,058		1,650 160,815
Revenues over (under) Expenses		43,651		102,487		275,442		275,442		264,685
Other Financing Sources (Uses)										
Proceeds of G.O. Debt		- (4 = 0.0)		-		-		-		-
Interest Payments Operating Transfers In		(4,733)		(2,618) -		-		-		-
Operating Transfers Out						-				
Total Other Financing Sources (Uses)		(4,733)		(2,618)						
Net Change in Equity		38,918		99,869		275,442		275,442		264,685
Fund Balance - Beginning		(72,764)		(33,846)		66,023		66,023		341,465
Fund Balance - Ending	\$	(33,846)		66,023	\$	341,465	\$	341,465	\$	606,150
	,	SCHEDULE	E OF	CASH FLO	JWS					
Cash - Beginning of Year + Net Change in Equity + Advance from General Fund - General Fund Advance Repayment							\$	66,023 275,442 -	\$	341,465 264,685 -
							_	0.11.10=		
Working Cash - End of Year							<u>\$</u>	341,465		606,150

CAPITAL PROJECTS FUNDS
NOTES

#### Tax Incremental District #13

**Business Unit 4160** 

#### PROGRAM MISSION

This fund provides for the promotion of industry and providing industrial sites in the City's Southpoint Commerce Park and for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

#### **PROGRAM NARRATIVE**

#### Link to City Goals:

Implements Key Strategies #1: "Responsibly deliver excellent services" and #4: "Continually assess trends affecting the community and proactively respond."

#### Objectives:

The City's Southpoint Commerce Park has experienced notable sales of larger parcels for industrial/manufacturing and warehousing users. To ensure continued supply of industrial sites for new business and expansion, investment in infrastructure is needed. This is identified as a priority for the City as outlined in the Comprehensive Plan 2010-2030 (Chapter 4 Overall Community Goals, Chapter 9 Economic Development and Chapter 10 Land Use). The City created TIF District #13 in 2023 to provide infrastructure investments in the Southpoint Commerce Park, while recapturing the cost of investments through the increased property tax revenues. The TIF District provides for a 15-year expenditure period (July 19, 2038) to make investments to support the goals of the District, including promotion of industry; industrial sites, attraction of new businesses, and increasing property values. The maximum life of the District is 20 years (July 19, 2043). Projects to be funded from this fund can be found in the Capital Projects section of the budget, as follows:

Project	Amount	Page
Concrete Paving Program	1,225,442	Projects, pg. 606
Grade and Gravel Program	783,247	Projects, pg. 612
Stormwater Program	1,622,909	Projects, pg. 616
Watermain Program	782,222	Projects, pg. 622
Sanitary Sewer Program	332,094	Projects, pg. 628
Southpoint Commerce Park	 324,529	Projects, pg. 635
	\$ 5,070,443	=

Summary of		General			
Advances		Fund			
2024	\$	105,845			
12/31/24 Balance	<del>-</del>	105.845			
12/3 1/24 Dalai 100	Ψ	103,043			

#### Major changes in Revenue, Expenditures, or Programs:

TIF District #13 was created in 2023. Proposed investments in 2024 include the installation of infrastructure in the area roughly bounded by Midway Rd., Coop Rd., Eisenhower Dr., and Plank Rd. to provide for additional inventory of "ready to build" industrial lots. In addition, maintenance and marketing costs associated with land in TID #13, previously budgeted in the Industrial Park land Fund, are now budgeted here.

DEPARTMENT BUDGET SUMMARY							
Programs	Ac	tual	Budget %				
Unit Title	2021	2022	Adopted 2023	Amended 2023	2024	Change *	
Program Revenues	- \$	-	- \$	-	\$ 5,082,224	N/A	
Program Expenses	- \$	-	- \$	-	\$ 5,188,069	N/A	
Expenses Comprised Of	•						
Personnel	-	-	-	-	235,392	N/A	
Purchased Services	-	-	-	-	81,909	N/A	
Miscellaneous Expense	-	-	-	-	1,943	N/A	
Capital Expenditures	-	-	-	-	4,868,825	N/A	

Tax Incremental District #13

**Business Unit 4160** 

#### PROGRAM BUDGET SUMMARY

	Actual Budget						
Description	2	021	2022	Adopted 2023	Amended 2023	3	2024
Revenues							
411000 Property Tax	\$	- \$	-	\$ -	\$ -	\$	-
471000 Interest on Investments		-	-	-	-		-
501500 Rental of City Property		-	-	-	-		12,224
591000 Proceeds of Debt		-	-	-	-		5,070,000
Total Revenue	\$	- \$	-	\$ -	\$ -	\$	5,082,224
Expenses							
610100 Regular Salaries	\$	- \$	_	\$ -	\$ -	\$	169,306
615000 Fringes	•		_	-	· -	·	66,086
640100 Accounting/Audit Fees		_	_	-	-		1,500
640202 Recording/Filing Fees		-	-	-	-		150
640400 Consulting Services		-	-	-	-		52,101
641200 Advertising		-	-	-	-		4,398
641301 Electric		-	-	-	-		325
642501 CEA Operations/Maint.		-	-	-	-		976
642502 CEA Depreciation/Replace.		-	-	-	-		642
659900 Other Contracts/Obligation		-	-	-	-		23,760
672000 Interest Payments		-	-	-	-		-
680900 Infrastructure Construction		-					4,868,825
Total Expense	\$	- \$		\$ -	\$ -	\$	5,188,069

#### **DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000**

Other Contracts/Obligations Weed Cutting/Maintenance Real Estate Commissions	\$	10,000
(4 acres @ \$43K/acre)		13,760
	<u>\$</u>	23,760
Consulting Services:		
Consultant Design	\$	52,101
	\$	52,101
Infastructure Construction: Concrete Paving Program Grade and Gravel Program Stormwater Program Watermain Program Sanitary Sewer Program Southpoint Commerce Park		1,169,509 748,520 1,560,713 747,992 317,562 324,529 1,868,825

#### **TAX INCREMENTAL DISTRICT # 13**

Revenues	2021 Actual		2022 Actual		2023 Budget		2023 Projected		2024 Budget	
Property Taxes Intergovernmental Revenue Interest on Investments Rental of City Property Total Revenues	\$	- - - -	\$	- - - -	\$	- - - -	\$	- - - - -	\$	12,224 12,224
Expenses										
Program Costs Administration Total Expenses		- - -		- - -		- - -		- - -		5,186,419 1,650 5,188,069
Revenues over (under) Expenses		-		-		-		-		(5,175,845)
Other Financing Sources (Uses)										
Proceeds of G.O. Debt Interest Payments Operating Transfers In Operating Transfers Out Total Other Financing Sources (Uses)		- - - -		- - - -		- - - -		- - - -		5,070,000 - - - 5,070,000
Net Change in Equity		-		-		-		-		(105,845)
Fund Balance - Beginning Residual Equity Transfers In (Out)		<u>-</u>		<u>-</u>		<u>-</u>		-		<u>-</u>
Fund Balance - Ending	\$		\$		\$		\$			(105,845)
	SCHE	DULI	E OF CA	SH FLO	ows					
Cash - Beginning of Year + Net Change in Equity + Advance from General Fund - General Fund Advance Repayment							\$	- - -	\$	(105,845) 105,845
Working Cash - End of Year							\$		\$	